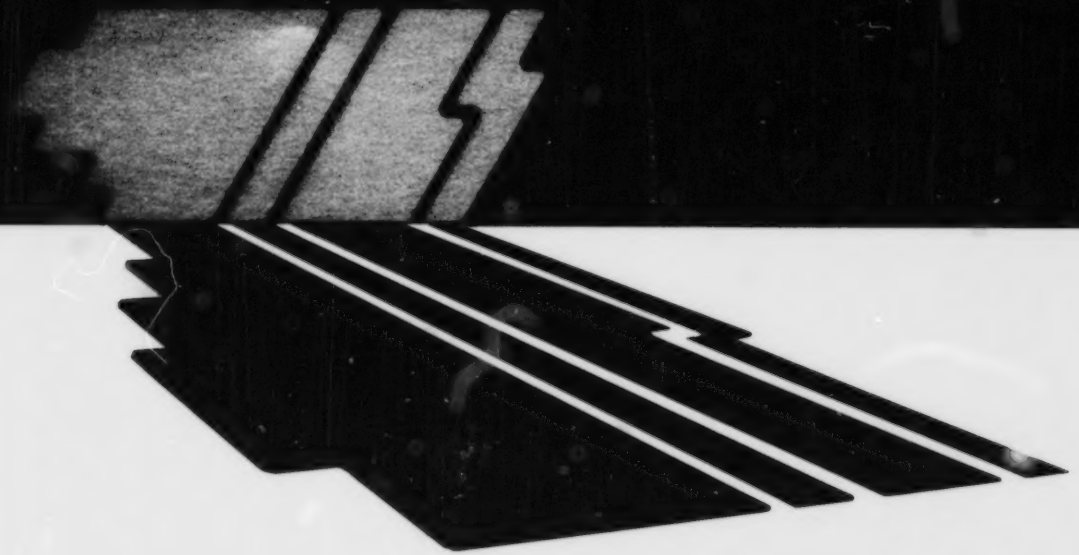
The Regional Municipality of Niagara



1988 CURRENT BUDGET

GENERAL PURPOSES, WATER WORKS, & SEWAGE WORKS

The Regional Municipality of Niagara

REPORT TO COUNCIL

April 28, 1988

TO: W. N. Dick, Chairman
and Members of Regional Council

FROM: W. Smeaton, Chairman
Finance Committee

REFERENCE: 1988 Current Budget

RECOMMENDATIONS

The Finance Committee refers the following to Regional Council:

1) The 1988 General Purpose Current Budget be approved as follows:

Gross Budget	$154,278,780
Net Budget	80,686,682
Tax Levy	56,146,287

2) The related Current Budget by-laws be approved.

REPORT

The presentation of the 1988 Current Budget with a net average tax increase of less than 6% represents the achievement of a very difficult goal.

When the 1988 budget process started some eight months ago, it became clearly evident that the initiation of additional services in 1988, especially the two new Senior Citizens Homes, would result in tax increases in the 9% range. The budget as presented represents a tax burden that has been reduced by in excess of $1.5 million below what was originally anticipated.

Your Finance Committee, demonstrating determination and a truly co-operative spirit, were successful in approving a budget that guarantees the continuation of existing services as well as provides for essential new services. All of this was accomplished with the objective of insuring that both the existing and the future tax burdens of our ratepayers were within reasonable limits and sensitive to the economic conditions in Niagara. The Finance Committee spent many hours dealing with budget matters. No less than fifteen Committee meetings have been devoted to budget deliberations with weekly meetings from the beginning of February through to April.

Changes in the budget process recommended by staff have been effective in improving for both staff and Committees the annual task of budget review and approval. The members of the newly created Budget Steering Committee are to be thanked for their endeavors this year. Their efforts have assured Committee members that all budgets undergo thorough and consistent review prior to presentation to Committee. As well many difficult budget tasks such as the approval of permissive grants have been made simpler through the efforts of the Steering Committee. We look forward to further improvements in future years.

As is always the case, Finance Committee faced many difficult decisions with the budget this year. However, all Standing Committees and departmental staff within the Region showed tremendous support for the Finance Committee's budget goals.

Much appreciation is due our Chief Administrative Officer and Director of Finance for their advice and guidance through the budget process. The last year from a Finance perspective, has been successful and problem free. Improvements in, the budget process, the financial information system, banking arrangements and professional staff development have been implemented quitely and efficiently. The team of professionals in the Finance Department are to be congratulated.

W. Smeaton, Chairman
Finance Committee

MT:jm

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The Regional Municipality of Niagara

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The Regional Municipality of Niagara

TRANSMITTAL REPORT

April 7, 1988

TO: Mr. W. Smeaton, Chairman
and Members of Finance Committee

FROM: M. Trojan
Director of Finance

M. H. Boggs
Chief Administrative Officer

REFERENCE: 1988 Current Budget

Recommendations:

That the Finance Committee refer the following to Regional Council for consideration:

1. The 1988 General Purpose Current Budget be approved as follows:

Gross Budget	$154,278,780
Net Budget	$ 80,686,682
Tax Levy	$ 56,146,287

2. The related current budget by-laws be approved.

Introduction

The 1988 budget process was initiated with the consideration and adoption of Report DF87-161 entitled "Budget Process Review". The changes recommended for the 1988 budget year were minimal and included the following:

- a review of budget forms to help streamline the budget review process
- a greater emphasis on the establishment of goals and objectives in each departmental program
- a reduced emphasis on the review of line item detail contained within the budget
- establishment of the Budget Steering Committee to perform the detailed review of all budgets as well as to review future policy direction and guidelines affecting the budget process

It is felt that these changes were positive, and input is welcome before we embark on a further review and suggest changes for the 1989 budget. The 1988 changes will be reviewed to address any problem areas, suggestions or comments. As well, certain administrative departments will be adapting to more of a program budget format for 1989. The presentation of goals and objectives initiated in the 1988 budget process will be reviewed and refined. It is expected that these goals and objectives will form the basis of the Corporate Strategic Plan which the Regional Chairman and CAO will be presenting to Council later this year.

Economic and Financial Outlook

In preparing the 1988 budget, special attention was paid to Niagara's economy and the financial policies adopted by Council. The economy performed well in 1987. This was evidenced by the growth in building construction along with reductions in the rates of unemployment, inflation, interest and welfare caseloads.

Especially significant was the increase in the value of industrial and commercial building permits which rose by unprecedented averages of 53.8% and 42.7% respectively over 1986. These will be reflected in part in growth in the assessment base which at 1.74% for the 1988 tax levy year is higher than the average of previous years. Because of the lag in translating construction into assessments, further continued growth in assessments is likely at least for the next year or so.

The overall tax arrears as reported by the Area Municipalities is down, unemployment in the Region is at one of the lowest levels for the past five years and with an improving rate of inflation these factors bode well for the taxpayers ability to meet their obligation to finance regional and municipal services.

The pressures on Niagara to respond to the servicing demands of development will continue. Continued assessment growth will assist in providing the resources need to absorb the added cost of providing extended services. Additional revenues generated through the implementation of a regional development charge will further assist.

During 1987, the prospect of higher sewer and water rates and the possibility of having to reduce the Region's capital programs in this regard seemed very real. However, with further grant commitments from the Province, and revised fiscal policies such as holding the line on debt, much of these concerns were ameliorated.

Both our Current and Capital budgets are highly interactive and the impact of economic growth on each continues. Capital programs cannot be considered in isolation without carefully assessing their impact on future current budgets. Likewise, Current spending plans should not be approved without providing some reserve allocations for future capital costs. A proper balance of current budget and long-term financing of capital cost and multi-year financial planning will be the key to debt management and predictable and reasonable tax burdens on Niagara's ratepayers.

Guidelines

When guidelines for the 1988 current budget were reviewed in September of 1987 the expected tax increase in 1988 was not encouraging. At that time, the additional impact of debt repayment and incremental operating costs of service level expansions approved in the 1987 capital budget were major contributors to an expected tax increase of almost 9%. Additional pressures were placed on the 1988 current budget by the need to provide funds to address the ongoing concern over the environmental impact of the Ontario Waste Management Committee proposal, and for our increased share of costs resulting from enhanced provincial support in the areas of general welfare, daycare, senior citizens homes and health services core programs.

With the determination of the Finance Committee and support and co-operation of other standing committees and regional staff the tax increase has been reduced to below 6%.

Expenditures

Total gross expenditures included in the 1988 budget are $154,278,780, an increase of $14,375,377 or 10.3% over 1987. Major spending increases are required in the following areas:

- costs related to the review of the OWMC proposal
- operating costs for two new Senior Citizens Homes
- increased debt payments for Senior Citizens Homes, 911 Emergency Telephone System, and Police
- increased municipal contributions to provincially mandated health and social service programs

Revenues

Total revenues for tax levy services are estimated at $73,592,098 for 1988, an increase of $9,953,863 or 15.6%. These revenues consist of conditional grants from the Province for health and social programs and roads as well as user fees, and service charges.

Provincial transfers in the form of conditional grants for 1988 reflect an increase of approximately 14.6% over the 1987 base amount, which includes subsidy on program expansion for both partial and fully subsidized programs.

Unconditional grants from the Province are estimated at $20,453,395 for 1988 an increase of 2% over the 1987 budgeted amount. This increase does not compare favourably to the 1987 unconditional grant increase of 6.2%. In 1987 the Province enriched the general support grant to Niagara Region by over 15% and the resource equalization grant (REG) by over 12%. In 1988 the Province has enriched the general support grant by 19% however as a result of the Province wide objective to reduce the total REG eligibility of Ontario municipalities, our Region's resource equalization grant for 1988 will be 10% lower than the 1987 amount.

We are anticipating a surplus of $1.75 million from 1987 operations. Consistent with the previous two years, $1 million of this surplus will be used to reduce the current net levy. The remainder will be contributed to a reserve fund for the replacement of police vehicles and equipment ($370,000) and the general capital works reserve ($380,000) to reduce capital borrowing requirements in future years.

Net Tax Levy

After considering all expenditures and revenues, the net amount required for 1988 by way of a levy on the Area Municipalities is $56,146,287. This represents an increase of $4,102,906 or 7.7% over the 1987 levy.

	1987	1988	% Increase
Gross Expenditures	139,903,403	154,278,780	10.3
Program Revenues	63,638,235	73,592,098	15.6
Net Expenditures	76,265,168	80,686,682	5.8
Less: Unconditional Grants	20,069,235	20,453,395	2.0
Less: Other General Revenues	4,062,552	4,087,000	.6
Net Tax Levy	52,133,381	56,146,287	7.7

Average assessment growth of 1.74% reduces the net levy impact to a 5.96% increase on average across the Region.

Levy Apportionment

The allocation of the 1988 regional levy to the Area Municipalities is detailed on page vi. The 7.7% levy increase once apportioned results in levy increases to Area Municipalities of between 2.7% and 12.3%. After considering assessment growth within each area municipality, the net levy increase after assessment growth varies from a low of 2.2% to a high of 8.5% (page no. viii). The estimated impact on the regional tax bills in each municipality is detailed on page ix. Using the same regional average assessment that was used last year (a property with an assessment of $5,300), the tax levy increase in 1988 will add approximately $17.12 to the regional portion of a typical property tax bill.

The variation in levy increases for Area Municipalities is more pronounced this year than last year.

The variations result from differing rates of growth in market values from municipality to municipality as evidenced by changes in the equalization factors used for apportionment purposes. The schedule on page xi shows how property value increases vary across the Region. For example property values grew at a greater rate in St. Catharines, Grimsby and Pelham and at a lesser rate in Thorold, Welland, Niagara-on-the-Lake and West Lincoln.

The magnitude of change in the levy increases for these municipalities are consistent with the changes in equalization factor.

Self Supporting Budgets

Sewer and water budgets were approved by Regional Council on December 3, 1987. The 1988 sewer and water rates are reviewed in detail in Report DF87-207.

The uniform sewer rate which was approved at $1.137 per 1,000 gallons by by-law 4977-87 dated December 17, 1987 represents a 7% increase over the 1987 rate.

The uniform wholesale water rate which was approved at 74.6¢ per 1,000 gallons by by-law 4978-87 dated December 17, 1987 represents a 6% increase over the 1987 rate.

Summary

The first phase, this year of the transition to a revised budget process was accomplished with little difficulty. The co-operation and support of Standing Committee members, Regional Department Heads and their staff involved in the budget process made this smooth transition possible. The commitment and dedication to the budget as demonstrated by Budget Steering Committee members and Finance Department staff is especially appreciated.

M. Trojan
Director of Finance

M. H. Boggs
Chief Administrative Officer

/rv

REGIONAL DATA

The Regional Municipality of Niagara

REGIONAL COUNCIL 1985 - 1988

CHAIRMAN: *Wilbert N. Dick*

C I T I E S

NIAGARA FALLS:
William Smeaton, Mayor
Douglas A. Mann
Brian Merrett
Peter Sobol

PORT COLBORNE:
Robert Saracino, Mayor
William Augustine

ST. CATHARINES:
Joe McCaffery, Mayor
Michael Collins
William Dickson
Eleanor Lancaster
William J. Marshall
J. Trevor Morgan
Robert W. P. Welch

THOROLD:
William Longo, Mayor
Mal Woodhouse

WELLAND:
Roland Hardy, Mayor
Al Lacavera
Loyola Lemelin

T O W N S

FORT ERIE:
Heinz Hummel, Mayor
John Teal

GRIMSBY:
Ross E. Hall, Mayor
Ronald W. Book

LINCOLN:
Ray R. Konkle, Mayor
Gladys Huffman

NIAGARA-ON-THE-LAKE:
Jim Marino, Lord Mayor
Harold Clement

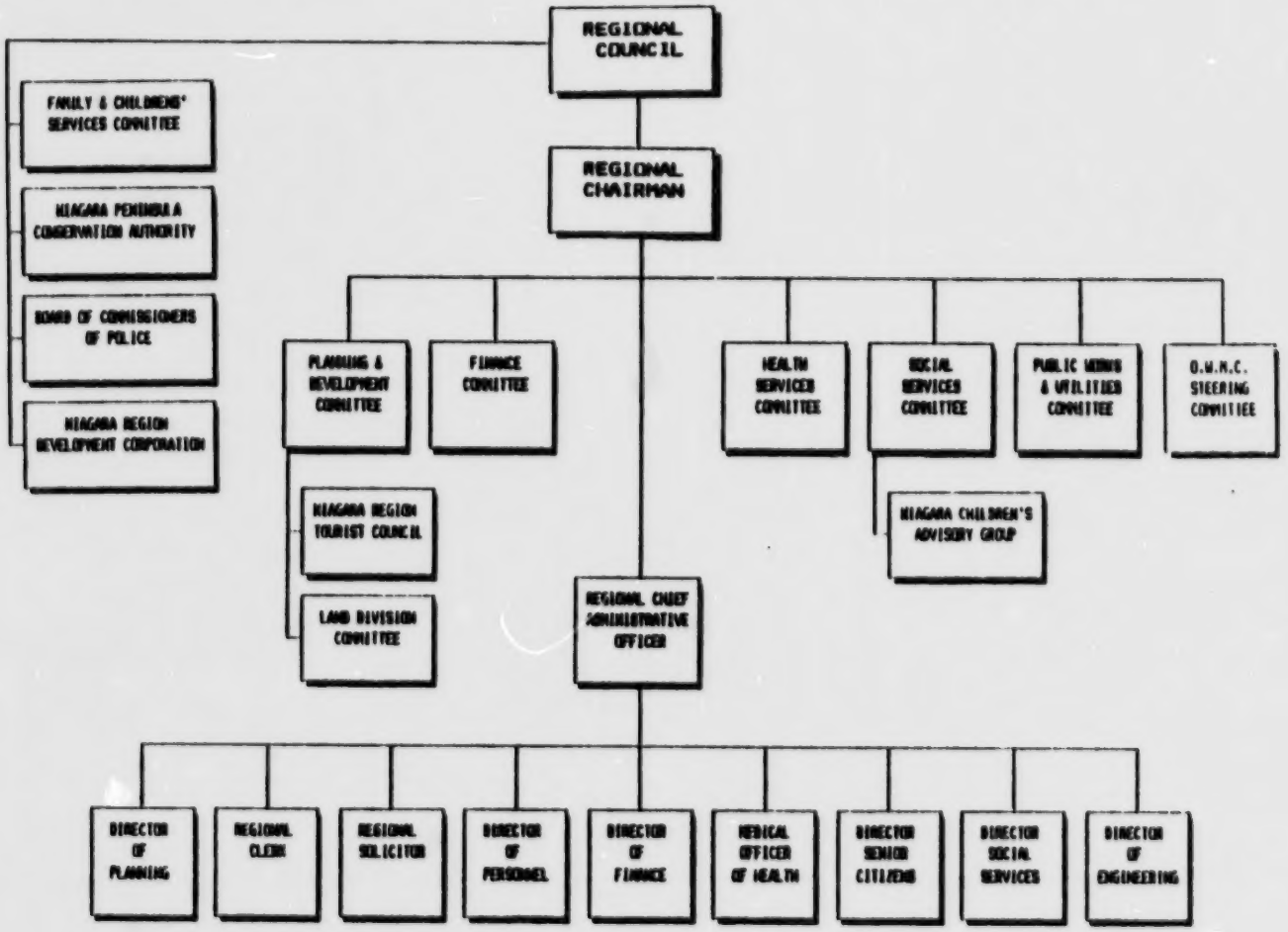
PELHAM:
Eric Bergenstein, Mayor

T O W N S H I P S

WAINFLEET:
Stan Pettit, Mayor

WEST LINCOLN:
Allard Colyn, Mayor

ORGANIZATION CHART



The Regional Municipality of Niagara

SENIOR APPOINTED OFFICIALS

SENIOR APPOINTED OFFICIALS:	
Chief Administrative Officer	Michael H. Boggs
Regional Clerk	Allan R. Pierson
Director of Engineering	Conrad H. Eidt, P. Eng.
Director of Finance	Mike Trojan
Medical Officer of Health	Dr. J. Burkholder
Director of Personnel	Jeffrey D. Schofield
Director of Planning	Alan Veale
Director, Senior Citizens Department	Douglas H. Rapelje
Director, Social Services Department	Maurice Fraser
Regional Solicitor	John J. Burns
BOARDS AND COMMISSIONS:	
Niagara Regional Board of Commissioners of Police	D. R. Taylor, Chairperson J. E. Shoveller, Chief of Police
Family & Children's Services	W. C. Smiley, President J. C. Elliott, Director
Niagara Regional Development Corporation	R. D. Prince, President M. H. Fischer, General Manager
Niagara Peninsula Conservation Authority	J. Hickey, Chairman A. L. Burt, General Manager
OTHER SUPPORTING SERVICES:	
Auditor	Crawford, Smith and Swallow, Chartered Accountants
Banker	The Royal Bank of Canada
Fiscal Agency	Levesque, Beaubien Inc. RBC Dominion Securities Inc. Wood Gundy Inc.
Fiscal Solicitor	McMillan, Binch
Insurers	Frank Cowan Company Limited

APPROVED FULL TIME STAFF COMPLEMENTS

	1988	1987
Chairman's Office	.75	.75
Chief Administrative Office	1.75	1.75
Clerk's Department	10	10
Finance Department	46	46
Personnel Department	12	10
Legal Department	3.5	3.5
Planning & Development Department	22	22
Land Division Committee	4	4
Regional Development Corporation	6	6
Public Works Department		
Office of Director of Engineering	3	4
Transportation Services	180	179
Engineering Services	52	51
Environmental Services	19	19
Sewage Works	95	92
Waterworks	65	65
Social Services Department		
Welfare	83	81
Day Nursery & Care Centres	50.6	46.6
Senior Citizens Department		
Central Laundry	12.0	10.6
Central Administration	20.8	15.2
Linhaven	208.1	208.5
Sunset Haven	203.8	203.8
Northland Manor	64.3	61.9
Dorchester Manor	66.1	65.4
Fort Erie	59.2	
Niagara-on-the-Lake	59.2	
Community Support Services	28.9	25.1
Children's Services Committee	4	4
Health Services Department	230.7	211.8
Board of Commissioners of Police	767	764
TOTALS	2,377.7	2,211.9

NOTE: Senior Citizens, Health Services and Social Services Departments expressed in terms of full time equivalents.

LEVY AND APPORTIONMENT ANALYSIS

The Regional Municipality of Niagara

SUMMARY OF TAXABLE ASSESSMENT
(THOUSANDS)

MUNICIPALITY	1988	1987	1986	1985	1984
City of Niagara Falls	200,265	197,893	195,846	193,905	194,643
City of Port Colborne	49,058	49,198	48,634	49,114	49,335
City of St. Catharines	290,694	283,970	278,708	275,850	274,505
City of Thorold	48,439	47,631	46,601	45,802	45,133
City of Welland	116,460	115,922	115,612	115,638	115,281
Town of Fort Erie	65,445	64,244	63,152	62,497	62,147
Town of Grimsby	38,228	36,912	35,813	35,109	34,255
Town of Lincoln	30,200	29,261	28,763	28,199	27,769
Town of Niagara-on-the-Lake	28,356	27,951	26,446	26,306	25,386
Town of Pelham	26,644	25,665	24,614	24,157	23,165
Township of Wainfleet	12,840	12,708	12,665	12,492	12,393
Township of West Lincoln	19,404	18,815	18,566	18,137	17,915
TOTALS	926,033	910,170	895,420	887,206	881,927
Annual % Increase		1.74%	1.65%	0.93%	0.60%

SOURCE OF THE INFORMATION: PROVINCIAL MINISTRY OF REVENUE - ASSESSMENT DIVISION

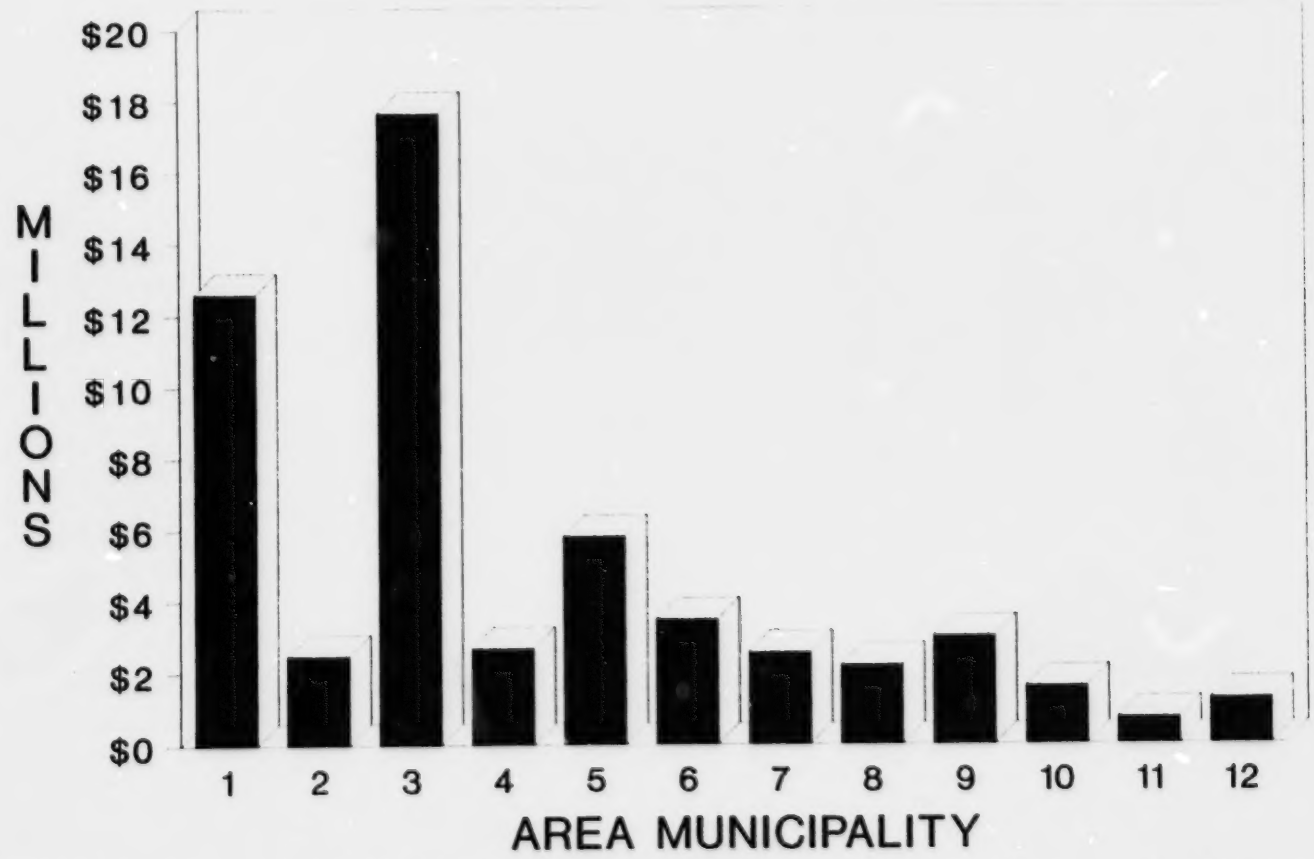
The Regional Municipality of Niagara

APPORTIONMENT OF 1988 REGIONAL LEVY BASED ON PRELIMINARY 1987 ASSESSMENT FOR 1988 TAXATION PURPOSES

MUNICIPALITY	1988 APPORTIONMENT PERCENTAGES	1988 TAX LEVY
		$
City of Niagara Falls	22.430	12,593,612
City of Port Colborne	4.445	2,495,702
City of St. Catharines	31.470	17,669,237
City of Thorold	4.798	2,693,899
City of Welland	10.366	5,820,124
Town of Fort Erie	6.236	3,501,282
Town of Grimsby	4.568	2,564,762
Town of Lincoln	3.945	2,214,971
Town of Niagara-on-the-Lake	5.354	3,006,072
Town of Pelham	2.862	1,606,907
Township of Wainfleet	1.285	721,480
Township of West Lincoln	2.241	1,258,238
TOTAL	100.000	56,146,287

The Regional Municipality of Niagara

1988 TAX LEVY APPORTIONMENT



The Regional Municipality of Niagara

COMPARATIVE IMPACT OF REGIONAL LEVY ON AREA MUNICIPALITIES

MUNICIPALITY	1987 REGIONAL LEVY	1988 REGIONAL LEVY	1988 LEVY INCREASE	% BEFORE ASSESSMENT GROWTH	EST. % ASSESSMENT GROWTH	% AFTER ASSESSMENT GROWTH
	$	$	$			
City of Niagara Falls	11,743,178	12,593,612	850,434	7.2	1.2	6.0
City of Port Colborne	2,345,514	2,495,702	150,188	6.4	-0.3	6.7
City of St. Catharines	16,063,489	17,669,237	1,605,748	10.0	2.4	7.6
City of Thorold	2,587,413	2,693,899	106,486	4.1	1.7	2.4
City of Welland	5,668,429	5,820,124	151,695	2.7	0.5	2.2
Town of Fort Erie	3,275,087	3,501,283	226,196	6.9	1.9	5.0
Town of Grimsby	2,303,808	2,564,762	260,954	11.3	3.6	7.8
Town of Lincoln	2,028,510	2,214,971	186,461	9.2	3.2	6.0
Town of Niagara-on-the-Lake	2,840,781	3,006,072	165,291	5.8	1.4	4.4
Town of Pelham	1,431,095	1,606,907	175,812	12.3	3.8	8.5
Township of Wainfleet	676,204	721,480	45,276	6.7	1.0	5.7
Township of West Lincoln	1,169,873	1,258,238	88,365	7.6	3.1	4.4
TOTAL	52,133,381	56,146,287	4,012,906	7.7	1.7	6.0

The Regional Municipality of Niagara

IMPACT OF THE 1988 LEVY ON THE RATEPAYERS IN DOLLARS PER $1,000 OF LOCAL RESIDENTIAL ASSESSMENT

MUNICIPALITY	1987 LEVY	1988 LEVY	INCREASE
	$	$	$
City of Niagara Falls	55.20	58.56	3.36
City of Port Colborne	44.71	47.69	2.98
City of St. Catharines	53.62	57.68	4.06
City of Thorold	50.04	51.31	1.27
City of Welland	45.51	46.69	1.18
Town of Fort Erie	48.39	50.90	2.51
Town of Grimsby	59.99	64.43	4.44
Town of Lincoln	66.70	70.56	3.86
Town of Niagara-on-the-Lake	97.62	101.75	4.13
Town of Pelham	54.86	59.34	4.48
Township of Wainfleet	52.38	55.24	2.86
Township of West Lincoln	60.22	62.80	2.58
TOTAL			

NOTES:

(1) The above schedule is for illustration purposes only and does not take into consideration adjustments made by the Area Municipalities for the regional share of payments-in-lieu of taxes, Bell Canada receipts and under/over levies of the previous year.

(2) For example, based on a regional average assessment of $5,300, the regional tax levy increase would amount to $17.12.

The Regional Municipality of Niagara

AVERAGE EQUALIZATION FACTOR USED FOR APPORTIONMENT 1984 - 1988

MUNICIPALITY	1984 Avg. 3yr. Factor	1985 Avg. 3yr. Factor	1986 Avg. 3yr. Factor	1987 Avg. 3yr. Factor	1988 Avg. 3yr. Factor	Percentage Change 1987/88	Annual Average Change
City of Niagara Falls	11.36	10.98	10.48	9.83	8.86	(9.87)	(5.99)
City of Port Colborne	12.70	12.44	12.05	11.30	10.24	(9.38)	(5.20)
City of St. Catharines	10.14	9.81	9.45	8.92	7.95	(10.87)	(5.85)
City of Thorold	11.60	11.29	11.15	10.69	9.96	(6.83)	(3.72)
City of Welland	12.59	12.29	11.91	11.47	10.62	(7.41)	(4.14)
Town of Fort Erie	11.12	10.86	10.49	9.92	9.14	(7.86)	(4.76)
Town of Grimsby	8.50	8.30	7.84	7.36	6.60	(10.33)	(6.09)
Town of Lincoln	7.56	7.39	7.08	6.69	6.09	(8.97)	(5.23)
Town of Niagara-on-the-Lake	5.64	5.33	5.12	4.80	4.47	(6.88)	(5.64)
Town of Pelham	8.19	7.97	7.60	7.12	6.31	(11.38)	(6.26)
Township of Wainfleet	8.28	8.05	7.89	7.47	6.84	(8.43)	(4.63)
Township of West Lincoln	7.36	7.38	7.33	6.97	6.45	(7.46)	(3.19)

SOURCE OF THE INFORMATION: PROVINCIAL MINISTRY OF REVENUE - ASSESSMENT DIVISION

REVENUES

The Regional Municipality of Niagara

1988 UNCONDITIONAL GRANTS

Municipality	Households	Apportionment Percentage	General Household Grant	Police Household Grant	General Support Grant	Resource Equalization Grant	Total Unconditional Grants	Sewage Support Grant	Water Support Grant
City of Niagara Falls	27,611	22.430	978,363	1,630,605	980,594	998,135	4,587,696	291,237	193,780
City of Port Colborne	7,683	4.445	193,884	323,140	194,326	197,802	909,153	79,428	43,831
City of St. Catharines	48,785	31.470	1,372,674	2,287,790	1,375,804	1,400,415	6,436,683	390,523	350,649
City of Thorold	6,114	4.798	209,282	348,803	209,759	213,511	981,354	49,643	36,910
City of Welland	17,538	10.366	452,149	753,582	453,180	461,287	2,120,199	191,952	117,652
Town of Fort Erie	11,621	6.236	272,005	453,342	272,625	277,502	1,275,474	92,666	56,519
Town of Grimsby	5,968	4.568	199,249	332,082	199,704	203,276	934,311	46,333	24,222
Town of Lincoln	5,024	3.945	172,075	286,792	172,467	175,552	806,886	23,167	14,533
Town of Niagara-on-the-Lake	4,764	5.354	233,533	389,222	234,066	238,253	1,095,075	19,857	22,377
Town of Pelham	4,393	2.862	124,836	208,060	125,121	127,359	585,376	16,548	10,381
Township of Wainfleet	2,731	1.285	56,050	93,416	56,178	57,182	262,826	0	0
Township of West Lincoln	3,163	2.241	97,749	162,915	97,972	99,724	458,361	4,964	2,307
TOTALS	145,395	100.000	4,361,850	7,269,750	4,371,795	4,450,000	20,453,395	1,206,319	873,163

NOTES:

(1) The General Household Grant is calculated at the rate of $30 per household and the police household grant at the rate of $50 per household. These two grants are apportioned on the basis of the preliminary apportionment percentages.

(2) The General Support Grant is calculated on the basis of 6.0% of the previous year's net general dollar levy and is apportioned in accordance with the preliminary apportionment percentages. The Region also receives a support grant for sewage works and waterworks purposes which is included in the respective sewer and water budgets.

(3) The Resource Equalization Grant provides assistance to municipalities with a lower than average tax base. It is based on a discounted local assessment, equalized by a five-year average of equalization factors. The Provincial Standard is $59,000 per household equalized assessment. The Region's share of the R.E.G. is apportioned on the basis of the preliminary apportionment percentages.

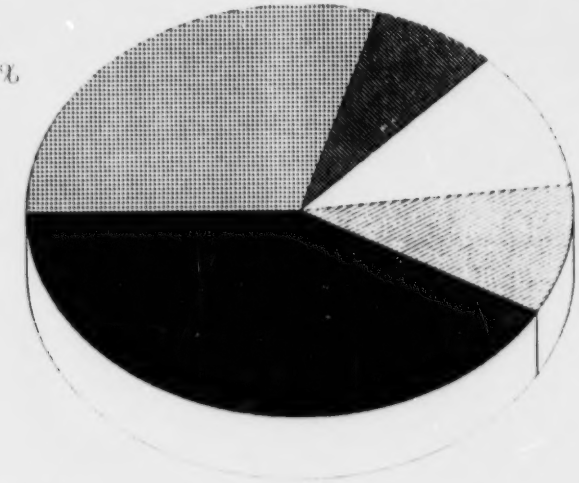
The Regional Municipality of Niagara

1988 REVENUE BUDGET SUMMARY

	1987 Approved Budget	1987 Projected Actual	1988 Budget Total
Taxation	52,781,381	52,988,225	56,966,287
Ontario Unconditional Grants	20,069,235	20,104,055	20,453,395
Ontario, Canada Specific Grants	49,985,469	48,607,254	57,225,894
Fees & Service Charges	11,278,911	11,313,917	12,493,428
Other Revenue	5,745,407	6,885,070	6,186,444
Transfers from other Funds	43,000	33,480	953,332
TOTALS	139,903,403	139,932,001	154,278,780
Sewage Works Revenue	20,567,400	20,555,709	22,394,219
Waterworks Revenue	14,007,291	14,600,515	15,046,796
	174,478,094	175,088,225	191,719,795

The Regional Municipality of Niagara

1988 CURRENT BUDGET REVENUES FOR GENERAL PURPOSES, SEWAGE & WATER WORKS



TOTAL - $191,719,795

The Regional Municipality of Niagara

DEPARTMENT NET REVENUE BUDGET
COST CENTRE 1668 NET REVENUE BUDGET

ACCT NUMB	ACCOUNT DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET - EXISTING SERVICE LEVEL	1988 CURRENT BUDGET - CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET - TOTAL
6010	TAX REVENUE-GENERAL	52,133,381-	52,133,381-	56,146,287-		56,146,287-
6040	TAX REVENUE-SUPPLEMENT.-TAXES	648,000-	854,844-	820,000-		820,000-
6210	PER HOUSEHOLD GRANT-GENERAL	4,290,870-	4,293,930-	4,361,850-		4,361,850-
6220	PER HOUSEHOLD GRANT-POLICE	7,151,450-	7,156,550-	7,269,750-		7,269,750-
6230	GENERAL SUPPORT GRANT	3,676,915-	3,707,436-	4,371,795-		4,371,795-
6235	REVENUE GUARANTEE GRANT					
6240	RESOURCE EQUILIZATION GRANT	4,950,000-	4,946,139-	4,450,000-		4,450,000-
6659	FEES-ADMIN OVERHEAD-N.E.S	24,000-	27,726-	24,000-		24,000-
6701	CASH DISCOUNTS	3,000-	5,672-	3,000-		3,000-
6711	INVESTMENT INCOME-OTHER	827,552-	1,180,866-	1,220,000-		1,220,000-
6738	SALES TAX REFUND-FEDERAL			30,000-		30,000-
6739	SALES TAX REFUND-PROVINCIAL			30,000-		30,000-
6740	PROCEEDS-RENT/CONC/FRANCH	60,000-	56,950-	60,000-		60,000-
6791	GEN SURPLUS CARRIED FORWARD	2,500,000-	2,739,196-	1,750,000-		1,750,000-
7300	TRANSFER FROM RESERVES			150,000-		150,000-
	TOTAL REVENUE	76,265,168-	77,102,690-	80,686,682-		80,686,682-
	NET REVENUE	76,265,168-	77,102,690-	80,686,682-		80,686,682-

EXPENDITURES

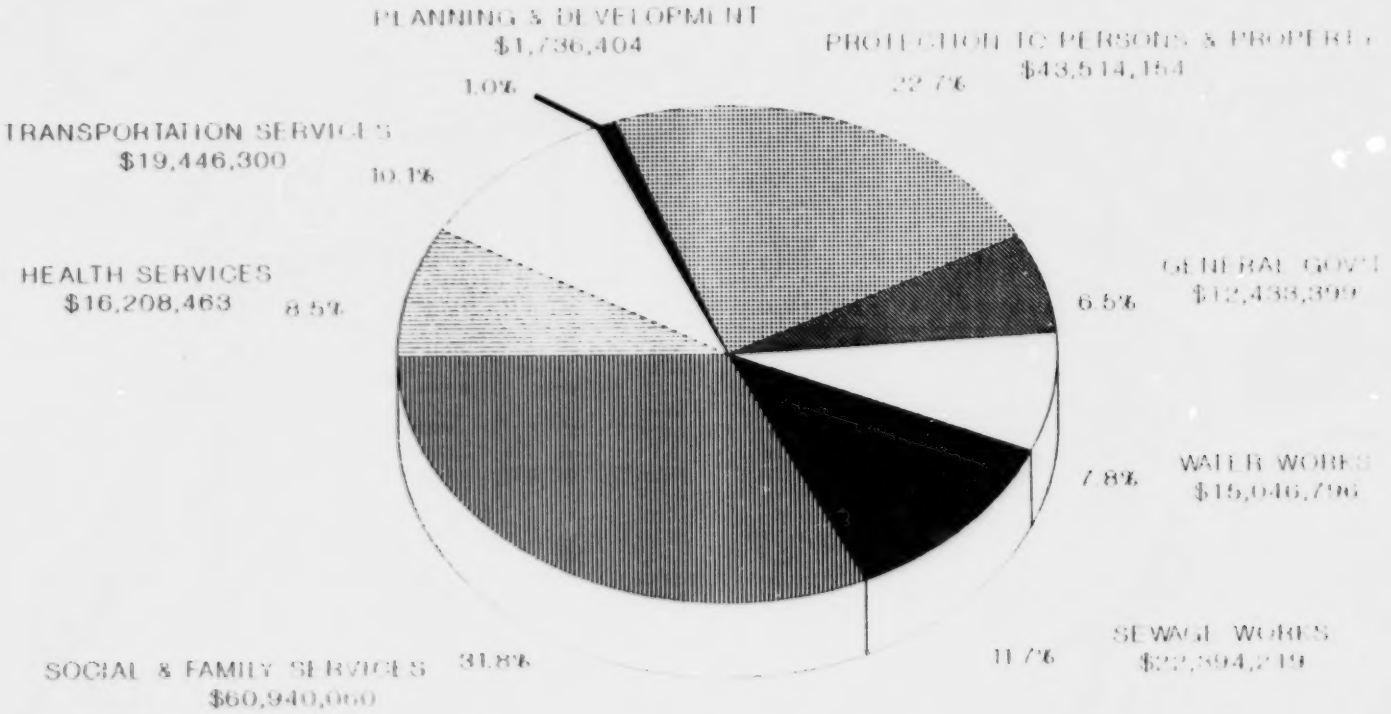
The Regional Municipality of Niagara

SUMMARY OF 1988 CURRENT BUDGET EXPENDITURE ESTIMATES

DEPARTMENT	DESCRIPTION	1987 GROSS BUDGET	1987 REVENUES	1987 NET BUDGET	1988 GROSS BUDGET	1988 REVENUES	1988 NET BUDGET	1988 GROSS INCREASE	1988 GROSS % INCREASE	1988 NET INCREASE	1988 NET % INCREASE
		$	$	$	$	$	$	$		$	
1200	MEMBERS OF COUNCIL	300,200		300,200	306,600		306,600	6,400	2.1	6,400	2.1
1300	CHAIRMAN'S OFFICE	101,696		101,696	111,707		111,707	10,011	9.8	10,011	9.8
1400	C.A.O.'S OFFICE	492,652	118,000	374,652	965,784	665,436	300,348	473,132	96.0	(74,304)	-19.8
1500	CLERK'S DEPARTMENT	462,671	12,000	450,671	519,562	23,000	496,562	56,891	12.3	45,891	10.2
1600	FINANCE DEPARTMENT	5,713,366	81,844	5,631,522	4,898,842	85,936	4,812,906	(814,524)	-14.3	(818,616)	-14.5
1700	SOLICITOR'S DEPT.	163,961		163,961	173,063		173,063	9,102	5.6	9,102	5.6
1800	PERSONNEL DEPT.	267,265		267,265	314,810		314,810	47,545	17.8	47,545	17.8
2000	SOCIAL SERVICES DEPT.	29,327,069	22,822,140	6,504,929	31,085,367	24,030,340	7,055,027	1,758,298	6.0	550,098	8.5
3000	SENIOR CITIZENS DEPT.	22,868,632	20,401,499	2,467,133	27,188,898	24,304,219	2,884,679	4,320,266	18.9	417,546	16.9
4000	PUBLIC WORKS DEPT	19,033,696	7,528,778	11,504,918	20,891,472	8,721,212	12,170,260	1,857,776	9.8	665,342	5.8
6000	HEALTH SERVICES	13,092,873	11,778,043	1,314,830	16,048,463	14,539,035	1,509,428	2,955,590	22.6	194,598	14.8
8600	PLANNING & DEVELOPMENT	935,400	20,400	935,000	1,026,757	40,500	986,257	71,357	7.5	51,257	5.5
1663	DEBT CHARGES	3,673,113		3,673,113	4,212,653		4,212,653	539,540	14.7	539,540	14.7
1665	FIRE CO-ORDINATOR	3,684		3,684	5,490		5,490	1,806	49.0	1,806	49.0
Total Regional Departments		96,456,278	62,762,704	33,693,574	107,749,468	72,409,678	35,339,790	11,293,190	11.7	1,646,216	4.9
2500	CHILDREN'S SERVICES COMM	195,784	140,399	55,385	237,555	181,236	56,319	41,771	21.3	934	1.7
8400	F.A.C.S.	1,486,953		1,486,953	1,646,577		1,646,577	159,624	10.7	159,624	10.7
8500	N.R.B.C.	471,147	31,147	440,000	495,161	22,125	473,036	24,014	5.1	33,036	7.5
8650	LAND DIVISION COMMITTEE	201,241	90,000	111,241	214,686	97,105	117,381	13,245	6.6	6,140	5.5
1660	SPECIAL LEVIES & GRANTS	1,315,327		1,315,327	1,314,786		1,314,786	(541)	-0.0	(541)	-0.0
Outside Boards & Commissions		3,670,452	261,546	3,408,906	3,908,565	300,466	3,608,099	238,113	6.5	199,193	5.8
7000	POLICE COMM.	39,776,673	613,985	39,162,688	42,620,747	881,954	41,738,793	2,844,074	7.2	2,576,105	6.6
TOTAL TAX LEVY SERVICE		139,903,403	63,638,235	76,265,168	154,278,780	73,592,098	80,686,682	14,375,377	10.3	4,421,514	5.8
Sewage Works		20,567,400	450,000	20,117,400	22,394,219	450,000	21,944,219	1,826,819	8.9	1,826,819	9.1
Water Works		14,007,291	71,491	13,935,800	15,046,796	74,396	14,972,400	1,039,505	7.4	1,036,600	7.4
Total Sewer & Water		34,574,691	521,491	34,053,200	37,441,015	524,396	36,916,619	2,866,324	8.3	2,863,419	8.4
GRAND TOTAL		174,478,094	64,159,726	110,318,368	191,719,795	74,116,494	117,603,301	17,241,701	9.9	7,284,933	6.6

The Regional Municipality of Niagara

1988 CURRENT BUDGET EXPENDITURES FOR GENERAL PURPOSES, SEWAGE & WATER WORKS



TOTAL - $191,719,795

GENERAL GOVERNMENT

The Regional Municipality of Niagara

DEPARTMENT MEMBERS OF COUNCIL
COST CENTRE 1200 MEMBERS OF COUNCIL

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	260,100	260,901	271,700		271,700
ADMINISTRATIVE EXPENSES	40,100	29,448	34,900		34,900
TOTAL EXPENDITURES	300,200	290,349	306,600		306,600

STATEMENT OF FUNCTION:

1. To provide the leadership required to assure the best overall operation of the Regional Municipality of Niagara.
2. To identify the needs of the people of the Region and consider methods of meeting those needs.
3. To develop and maintain effective relationships with Area Municipalities, local Boards and Commissions, the Provincial Government, and other government authorities.
4. To provide a sensitive, responsive and competent Regional Government at the local level.
5. To promote a good working relationship between Council and staff and between Council and Committees.
6. To establish and maintain effective contact and liaison with the Province, other Regional Municipalities and the Federal Government to obtain information and assistance, financial and otherwise, required by the Region and to which it is entitled.
7. To provide leadership, assistance and co-ordination in the decision-making process.
8. To realize the potential of public participation.
9. To continually review the economic and political situation of the Region and recommend appropriate action.
10. To achieve a cohesive spirit of Regional unity among the members.

GOALS & OBJECTIVES:

1. To oversee the orderly operation of the Regional Corporation.
2. To chair the regular meetings of Regional Council and ensure an orderly decision making process.
3. To assist with the development of a Corporate Strategic Plan which will include specific goals and objectives on a short term and long term basis.
4. To encourage a stronger team spirit and sense of pride amongst Councillors, Senior Management and Staff.
5. To establish an effective communications policy and subsequent improved flow of information for the public and the media.

The Regional Municipality of Niagara

DEPARTMENT CHAIRMAN'S OFFICE
COST CENTRE 1300 CHAIRMAN'S OFFICE

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	77,889	79,746	86,786		86,736
ADMINISTRATIVE EXPENSES	10,700	8,920	10,700		10,700
MATERIALS, SUPPLIES & UTILITIES	455	418	500		500
CAPITAL EQUIPMENT & RENOVATIONS	3,500	3,500	3,500		3,500
INTERFUNCTIONAL TRANSFERS	9,152	8,448	10,221		10,221
TOTAL EXPENDITURES	101,696	101,032	111,707		111,707

The Regional Municipality of Niagara

CHIEF ADMINISTRATIVE OFFICER
Statement of Function
Goals & Objectives

STATEMENT OF FUNCTION:

1. To supervise and be responsible for the administration of the business and affairs of the Regional Municipality of Niagara in accordance with the policies and plans approved and determined by Council.
2. To direct and co-ordinate through the Department Heads, the activities of all Regional Departments, Officers and Employees, under the jurisdiction and control of Council including:
   (a) general administrative control over all Departments in Region;
   (b) advice and assistance to the Regional Chairman in carrying out his/her duties and responsibilities;
   (c) co-ordination of the submission to Council of all relevant material and reports;
   (d) review of estimates and budgets prepared by Department Heads;
   (e) recommendations to assist in the development of the Regional Corporation and to improve the efficiency of its operation;
   (f) evaluation of all Department Heads and recommendations of any appropriate action which may be necessary from time to time.

GOALS & OBJECTIVES:

1. Development of Corporate Strategic Plan.
2. Development of Personnel Policy and Procedure Manual, including implementation of policies regarding:
   job evaluation, performance evaluation, employee training development programs.
3. Review of Organizational Structures and Regional Departments.
4. Participation in the Provincial Review of Regional Government in Niagara.
5. Review of Regional Accommodation Requirements resulting in recommendations regarding the departmental space requirements for the years ahead.
6. Review of Ontario Waste Management Corporation (OWMC) proposals and reporting on the impact on Regional Niagara and its citizens.

OWMC Study

To develop the Region's case for the public hearing by:

1. Monitoring the actions and documents of the OWMC, and of the other major parties and interests.
2. Conducting research and analysis within the framework of the Hearing Preparation Plan approved by Regional Council in July 1987, both independently and jointly with the Township of West Lincoln.
3. Selecting, retaining and preparing legal counsel and witnesses to support the Region's case at the public hearings.

The Regional Municipality of Niagara

DEPARTMENT 1401 OFFICE OF ADMINISTRATOR

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
1410	ADMINIST'R-ADMINISTRATION	136,952	135,300	143,459		143,459
1420	ADMINIST'R-OWMC PROP IWS	355,700	269,905	822,325		822,325
	TOTAL EXPENDITURE	492,652	405,205	965,784		965,784
	TOTAL REVENUE	118,000-	137,334-	665,436-		665,436-
	NET EXPENDITURE	374,652	267,871	300,348		300,348

The Regional Municipality of Niagara

DEPARTMENT 1401 OFFICE OF ADMINISTRATOR
COST CENTRE 1410 ADMINIST'R-ADMINISTRATION

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	118,925	120,345	126,199		126,199
ADMINISTRATIVE EXPENSES	9,385	6,241	8,065		8,065
MATERIALS, SUPPLIES & UTILITIES	300	648	700		700
REPAIRS & MAINTENANCE	250	66	100		100
CAPITAL EQUIPMENT & RENOVATIONS	500	408	500		500
INTERFUNCTIONAL TRANSFERS	7,592	7,592	7,895		7,895
TOTAL EXPENDITURES	136,952	135,300	143,459		143,459
ONTARIO, CANADA SPECIFIC GRANTS		84-			
TOTAL REVENUE		84-			
NET EXPENDITURES	136,952	135,216	143,459		143,459

The Regional Municipality of Niagara

DEPARTMENT 1401 OFFICE OF ADMINISTRATOR
COST CENTRE 1420 ADMINIST'R-OWMC PROP IWS

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	62,000	18,966			
ADMINISTRATIVE EXPENSES	3,700	3,090	4,000		4,000
MATERIALS, SUPPLIES & UTILITIES	1,700	1,950	3,000		3,000
PURCHASED SERVICES & OTHER OPER.EXP.	287,100	243,238	810,725		810,725
CAPITAL EQUIPMENT & RENOVATIONS	1,200	2,661	4,600		4,600
TOTAL EXPENDITURES	355,700	269,905	822,325		822,325
OTHER REVENUE	100,000-	119,334-	250,436-		250,436-
TRANSFERS FROM OTHER FUNDS	18,000-	18,000-	415,000-		415,000-
TOTAL REVENUE	118,000-	137,334-	665,436-		665,436-
NET EXPENDITURES	237,700	132,571	156,889		156,889

STATEMENT OF FUNCTION:

1. To prepare the agendas and the minutes for Regional Council and the Standing Committees.
2. To communicate the actions of Council and its Standing Committees as directed or required.
3. To document and safeguard the permanent records of the Regional Corporation, i.e.: minutes, by-laws, leases, deeds, agreements, licences, etc.
4. To provide and administer:
   (a) secretarial assistance for Councillors;
   (b) news clipping and information service;
   (c) receipt of tenders and attendance at openings of tenders for the Regional Corporation;
   (d) records and information management systems and general reference library;
   (e) printing, photocopying and mail services for the Regional Corporation.

GOALS & OBJECTIVES:

1. To develop electronic indexing system for by-laws, deeds, leases and licences;
2. To develop the Clerk's Department Reference Library.

The Regional Municipality of Niagara

DEPARTMENT 1500 CLERK'S DEPARTMENT

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
1510	CLERK'S-ADMINISTRATION	202,877	200,172	232,302	31,600	263,902
1520	CLERK'S-GENERAL SERVICES	259,794	203,909	244,660	11,000	255,660
	TOTAL EXPENDITURE	462,671	404,081	476,962	42,600	519,562
	TOTAL REVENUE	12,000-	11,316-	12,000-	11,000-	23,000-
	NET EXPENDITURE	450,671	392,765	464,962	31,600	496,562

The Regional Municipality of Niagara

DEPARTMENT 1500 CLERK'S DEPARTMENT
COST CENTRE 1510 CLERK'S-ADMINISTRATION

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	194,197	179,486	216,674		216,674
ADMINISTRATIVE EXPENSES	16,560	32,935	26,400	29,600	56,000
MATERIALS, SUPPLIES & UTILITIES	3,500	1,791	2,800		2,800
PURCHASED SERVICES & OTHER OPER.EXP.	2,000		2,000		2,000
CAPITAL EQUIPMENT & RENOVATIONS	2,000	1,344	500	2,000	2,500
RECOVERIES-INTERFUNCTIONAL TRANSFERS	15,380-	15,384-	16,072-		16,072-
TOTAL EXPENDITURES	202,877	200,172	232,302	31,600	263,902

The Regional Municipality of Niagara

DEPARTMENT 1500 CLERK'S DEPARTMENT
COST CENTRE 1520 CLERK'S-GENERAL SERVICES

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	100,844	90,768	105,560		105,560
ADMINISTRATIVE EXPENSES	350	280	200		200
MATERIALS, SUPPLIES & UTILITIES	193,700	191,566	200,300		200,300
REPAIRS & MAINTENANCE	5,000	5,800	6,100		6,100
PURCHASED SERVICES & OTHER OPER.EXP.	115,900	64,214	99,500		99,500
FINANCIAL EXPENDITURES		20,000			
CAPITAL EQUIPMENT & RENOVATIONS	3,000	4,668		11,000	11,000
RECOVERIES-INTERFUNCTIONAL TRANSFERS	159,000-	173,387-	167,000-		167,000-
TOTAL EXPENDITURES	259,794	203,909	244,660	11,000	255,660
FEES & SERVICE CHARGES	12,000-	11,316-	12,000-		12,000-
TRANSFERS FROM OTHER FUNDS				11,000-	11,000-
TOTAL REVENUE	12,000-	11,316-	12,000-	11,000-	23,000-

The Regional Municipality of Niagara

DEPARTMENT 1500 CLERK'S DEPARTMENT
COST CENTRE 1520 CLERK'S-GENERAL SERVICES

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
NET EXPENDITURES	247,794	192,593	232,660		232,660

The Regional Municipality of Niagara

DEPARTMENT 1600 FINANCE DEPARTMENT

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
1610	FINANCE-DIRECT/ADMIN	227,654	207,358	239,027	6,552	245,579
1620	FINANCE-ADMIN/FISC STUDYS	576,754	587,207	441,481	22,415	463,896
1630	FINANCE-ACCOUNTING	415,605	374,580	384,550	41,003-	343,547
1640	FINANCE-SUPPLIES/SERVICES	1,188,179	999,117	1,238,563	113,132	1,351,695
1650	FINANCE-GEN FINANCIAL EXPENSES	3,305,174	3,596,712	2,494,125		2,494,125
	TOTAL EXPENDITURE	5,713,366	5,764,974	4,797,746	101,096	4,898,842
	TOTAL REVENUE	81,844-	81,844-	85,936-		85,936-
	NET EXPENDITURE	5,631,522	5,683,130	4,711,810	101,096	4,812,906

Office of the Director:

STATEMENT OF FUNCTION:

1. Director: To serve as the principal policy advisor to the Region for fiscal, financial, systems and accounting matters, and to manage the Finance Department in its statutory, operational, custodial and advisory responsibilities.
2. Administrative Assistant: To ensure the timely preparation and completion of the work flow requirements of the Finance Department, supervise and co-ordinate secretarial pool and office automation equipment, and debenture registrations and interest payments.

GOALS & OBJECTIVES:

1. Re-introduce a performance evaluation system for Finance Department Staff.
2. Assess Departmental training requirements in view of future needs.
3. Clearly define the work functions of the Administration Section, document procedures and rewrite job descriptions.
4. Undertake multi-year task to update departmental policy and procedures manual.
5. Update departmental record retention policy and by-law and co-ordinate an overall departmental filing system.

The Regional Municipality of Niagara

DEPARTMENT 1600 FINANCE DEPARTMENT
COST CENTRE 1610 FINANCE-DIRECT/ADMIN

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	206,514	200,148	222,413	3,367	225,780
ADMINISTRATIVE EXPENSES	7,600	4,872	6,225	1,185	7,410
MATERIALS, SUPPLIES & UTILITIES	4,600	2,932	3,000	2,000	5,000
REPAIRS & MAINTENANCE	9,000	1,476	8,000		8,000
PURCHASED SERVICES & OTHER OPER.EXP.	2,150	144	2,150		2,150
FINANCIAL EXPENDITURES	3,000	3,000	3,000		3,000
CAPITAL EQUIPMENT & RENOVATIONS	2,550	2,550	2,350		2,350
RECOVERIES-INTERFUNCTIONAL TRANSFERS	7,760-	7,764-	8,111-		8,111-
TOTAL EXPENDITURES	227,654	207,358	239,027	6,552	245,579

Administrative & Fiscal Services:

STATEMENT OF FUNCTION:

1. To ensure the required standard of services is maintained in the preparation and presentation of current and capital budgets, debt, cash and risk management, fiscal research, policy and procedures formulation, utility analysis and administration of the Department's overall activities in the absence of the Director.

GOALS & OBJECTIVES:

1. Implementation of the first and second phases of the new budget process approved by Council in 1987 in conjunction with the Budget Steering Committee.
2. Reviewing the current budget control policy in conjunction with the Budget Steering Committee.
3. Reviewing procedures for the control of capital projects.
4. Maximizing returns on the Region's surplus funds while maintinaing a strong liquidity position and working towards achieving interest earnings of $900,000 to $1,000,000.
5. Improving risk management to effect cost savings through the development of a computer program that will provide claims analysis, timely reports and identify areas for risk avoidance.
6. Reviewing reserve funding costs for Workers' Compensation, sick leave and self insurance and recommending adequate reserve levels currently and in the future.
7. Reviewing the Region's debt levels and formulating policy recommendations.
8. Improving the Region's credit rating through presentation of pertinent economic and financial data to the bond houses.
9. Reviewing the Region's Fiscal Agency Agreement.
10. Completing a study on lot levies and recommending a policy to Regional Council.

The Regional Municipality of Niagara

DEPARTMENT 1620 FINANCE-ADMIN/FISC STUDYS

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
1621	FINANCE-ADMIN/FISC STUDYS	355,042	350,691	221,986	22,415	244,401
1622	FINANCE-BUDGETS & CAPITAL FIN	221,712	236,516	219,495		219,495
	TOTAL EXPENDITURE	576,754	587,207	441,481	22,415	463,896
	TOTAL REVENUE	0	1,932-			
	NET EXPENDITURE	576,754	585,275	441,481	22,415	463,896

The Regional Municipality of Niagara

DEPARTMENT 1620 FINANCE-ADMIN/FISC STUDYS

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	304,465	297,188	321,860	3,850	325,710
ADMINISTRATIVE EXPENSES	8,140	8,195	9,025	1,000	10,025
MATERIALS, SUPPLIES & UTILITIES	2,190	2,451	1,810	665	2,475
REPAIRS & MAINTENANCE	150	60	200		200
PURCHASED SERVICES & OTHER OPER.EXP.	828,922	833,212	761,390	10,000	771,390
FINANCIAL EXPENDITURES	104,000	119,000	103,500	5,000	108,500
CAPITAL EQUIPMENT & RENOVATIONS	2,065	276	900	1,900	2,800
RECOVERIES-INTERFUNCTIONAL TRANSFERS	673,178-	673,175-	757,204-		757,204-
TOTAL EXPENDITURES	576,754	587,207	441,481	22,415	463,896
ONTARIO, CANADA SPECIFIC GRANTS		1,824-			
OTHER REVENUE		108-			
TOTAL REVENUES		1,932-			
NET EXPENDITURES	576,754	585,275	441,481	22,415	463,896

Accounting:

STATEMENT OF FUNCTION:

1. To manage the Corporate Financial Management Information System ensuring the integrity and compatibility of all primary applications such that the same adheres to generally accepted accounting principles as they apply to Ontario Municipalities.
2. To provide such services as payroll, accounts payable, accounts receivable and grant and subsidy control to all Regional Departments.
3. To provide timely and accurate reporting to meet the financial information needs of the Corporation's decision makers (Council, Chief Administrative Officer and Department Heads) and users (Province of Ontario and the financial community).

GOALS & OBJECTIVES:

1. Completion of Financial Statement (FIR & FR) by April 15 each year.
2. Participate and complete Annual Financial Report schedules by May 31 each year.
3. Continue to develop/compile policy & procedures manual for the accounting and payroll system.
4. Review permanent staffing requirements - re: completion of the FAST system conversion.
5. Develop/review the Region's chargeback methodology.
6. Develop/review the Region's accounts receivable policies and procedures including collection administration.
7. Completion of T4/T4As by February 15 each year.

The Regional Municipality of Niagara

DEPARTMENT 1600 FINANCE DEPARTMENT
COST CENTRE 1630 FINANCE-ACCOUNTING

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	654,704	620,000	684,558	41,003-	643,555
ADMINISTRATIVE EXPENSES	3,120	3,168	6,450		6,450
MATERIALS, SUPPLIES & UTILITIES	25,525	19,656	20,500		20,500
REPAIRS & MAINTENANCE	1,000	500	1,000		1,000
FINANCIAL EXPENDITURES	2,500	2,500	2,500		2,500
CAPITAL EQUIPMENT & RENOVATIONS	7,300	7,300	7,600		7,600
RECOVERIES-INTERFUNCTIONAL TRANSFERS	278,544-	278,544-	338,058-		338,058-
TOTAL EXPENDITURES	415,605	374,580	384,550	41,003-	343,547
OTHER REVENUE	81,844-	81,844-	85,936-		85,936-
TOTAL REVENUE	81,844-	81,844-	85,936-		85,936-
NET EXPENDITURES	333,761	292,736	298,614	41,003-	257,611

Computer Services:

STATEMENT OF FUNCTION:

1. To provide a central computer service to all Regional Departments.
2. To provide analysis and development services for new applications.

GOALS & OBJECTIVES:

1. Review organization and permanent staffing requirements incuding duties and responsibilities of each staff position.
2. Review current equipment utilization and develoment schedule and project 3 to 5 year plan.
3. Analyze training needs of User Departments and implement training programs to service the need.

Purchasing Services:

STATEMENT OF FUNCTION:

1. To provide a central purchasing service for all Regional Departments and the Niagara Regional Police Force.
2. To ensure established policies and procedures are adhered to in the procurement of goods and services.
3. To administer telephone systems and disposal of surplus assets.

GOALS & OBJECTIVES:

1. Review Purchasing Policy and Procedures.
2. Conduct a feasibility study on Automated Purchasing Systems.
3. Analyze all Regional telephone systems and compile a comprehensive equipment inventory.

The Regional Municipality of Niagara

DEPARTMENT 1640 FINANCE-SUPPLIES/SERVICES

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
1641	FINANCE-COMPUTER SERVICES	635,442	494,498	668,104	101,637-	566,467
1642	FINANCE-PURCHASING SERVICES	255,867	238,150	268,494		268,494
1643	FINANCE-TELEPHONE SERVICES	296,870	266,469	293,765	7,210-	286,555
1644	911 EMERGENCY TELEPHONE SYSTEM			8,200	221,979	230,179
	TOTAL EXPENDITURE	1,188,179	999,117	1,238,563	113,132	1,351,695
	TOTAL REVENUE	0	396-			
	NET EXPENDITURE	1,188,179	998,721	1,238,563	113,132	1,351,695

The Regional Municipality of Niagara

DEPARTMENT 1640 FINANCE-SUPPLIES/SERVICES

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	754,980	653,136	796,643	55,130-	741,513
ADMINISTRATIVE EXPENSES	25,100	4,912	32,650	6,300	38,950
MATERIALS, SUPPLIES & UTILITIES	46,225	51,572	46,700		46,700
REPAIRS & MAINTENANCE	116,505	90,228	121,510		121,510
PURCHASED SERVICES & OTHER OPER.EXP.	319,474	270,549	318,778	214,119	532,897
FINANCIAL EXPENDITURES	54,400	59,736	54,400	54,400-	
CAPITAL EQUIPMENT & RENOVATIONS	12,500	6,564	11,900		11,900
INTERFUNCTIONAL TRANSFERS		360	480		480
RECOVERIES-INTERFUNCTIONAL TRANSFERS	141,005-	137,940-	144,498-	2,243	142,255-
TOTAL EXPENDITURES	1,188,179	999,117	1,238,563	113,132	1,351,695
OTHER REVENUE		396-			
TOTAL REVENUES		396-			
NET EXPENDITURES	1,188,179	998,721	1,238,563	113,132	1,351,695

The Regional Municipality of Niagara

DEPARTMENT 1650 FINANCE-GEN FINANCIAL EXPENSES

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
1651	FINANCE-OTHER FIN EXPENSES	3,305,174	3,498,216	2,494,125		2,494,125
1652	FINANCE-PAYROLL RELATED COSTS		98,496			
	TOTAL EXPENDITURE	3,305,174	3,596,712	2,494,125		2,494,125

The Regional Municipality of Niagara

DEPARTMENT 1600 FINANCE DEPARTMENT
COST CENTRE 1651 FINANCE-OTHER FIN EXPENSES

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	1,862,940	2,064,935	1,972,000		1,972,000
PURCHASED SERVICES & OTHER OPER.EXP.	57,500	57,500	60,900		60,900
FINANCIAL EXPENDITURES	3,178,100	3,182,128	2,428,334		2,428,334
RECOVERIES-INTERFUNCTIONAL TRANSFERS	1,793,366-	1,806,347-	1,967,109-		1,967,109-
TOTAL EXPENDITURES	3,305,174	3,498,216	2,494,125		2,494,125

The Regional Municipality of Niagara

DEPARTMENT 1600 FINANCE DEPARTMENT
COST CENTRE 1652 FINANCE-PAYROLL RELATED COSTS

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	2,947,000	3,247,783	3,173,000		3,173,000
RECOVERIES-INTERFUNCTIONAL TRANSFERS	2,947,000-	3,149,287-	3,173,000-		3,173,000-
TOTAL EXPENDITURES		98,496			

STATEMENT OF FUNCTION:

1. To provide legal services to Regional Council, Standing Committees, the Chief Administrative Officer and all Departments.

GOALS & OBJECTIVES:

1. To prepare by-laws, agreements (licences, leases, encroachments, pipe crossings, day nurseries, etc.) and contracts as required.
2. To process real estate transactions - acquisitions, conveyances, subdivisions, easements, etc.
3. To participate in all grievances, arbitrations, union negotiations and other labour and personnel matters.
4. To represent the Region at OMB hearings.
5. To conduct searches - liens, property, corporate name, as requested by other departments.
6. To prosecute by-law contraventions and defend litigation matters.
7. To finalize senior citizen trust and estate matters.
8. To monitor collection of welfare assignments.
9. To act as Chairman or otherwise on in-house committees.
10. To provide legal opinions and update on legislation.
11. To prepare discussion papers for seminars.
12. To provide an efficient level of legal services for the Regional Corporation.

The Regional Municipality of Niagara

DEPARTMENT SOLICITOR'S DEPARTMENT
COST CENTRE 1700 SOLICITOR'S DEPARTMENT

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	175,472	175,680	184,869		184,869
ADMINISTRATIVE EXPENSES	10,540	10,742	11,400		11,400
MATERIALS, SUPPLIES & UTILITIES	6,650	6,498	5,850		5,850
REPAIRS & MAINTENANCE	420	280	300		300
PURCHASED SERVICES & OTHER OPER.EXP.	4,500	15,890	5,800		5,800
CAPITAL EQUIPMENT & RENOVATIONS	500	260	500		500
RECOVERIES-INTERFUNCTIONAL TRANSFERS	34,121-	34,116-	35,656-		35,656-
TOTAL EXPENDITURES	163,961	175,234	173,063		173,063

STATEMENT OF FUNCTION:

1. Administration
   (a) To provide personnel services to all Regional Departments including recruitment, job postings, benefits administration, employment programs, absenteeism reports, etc.;
   (b) To be responsible for all labour relations, negotiations and arbitration proceedings for all the union and non-union employees.

2. Health and Safety
   (a) To be responsible for the management and development of Health and Safety Programs and the Workers' Compensation files;
   (b) To develop training programs and promotion of educational development relating to Occupational Health & Safety.

GOALS & OBJECTIVES:

1. To complete the establishment of a Case Management System for Workers' Compensation claims.
2. Complete absenteeism reporting system.
3. The establishment and operation of an Employee Assistance Program.
4. Development of strategy for handling the Pay Equity Legislation.
5. Development of a Computerized Personnel History Program.
6. Development of a Health & Safety Manual per the Ontario Health & Safety Act.
7. Standard Practices Manuals Development.
8. Development of Performance Appraisal System for non-union employees.

The Regional Municipality of Niagara

DEPARTMENT 1801 PERSONNEL DEPARTMENT

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
1810	PERSONNEL-ADMINISTRATION	213,161	192,863	180,996	50,389	231,385
1820	PERSONNEL-HEALTH & SAFETY	54,104	52,797	83,425		83,425
	TOTAL EXPENDITURE	267,265	245,660	264,421	50,389	314,810

The Regional Municipality of Niagara

DEPARTMENT 1801 PERSONNEL DEPARTMENT
COST CENTRE 1810 PERSONNEL-ADMINISTRATION

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	324,790	277,788	302,245	47,346	349,591
ADMINISTRATIVE EXPENSES	9,599	8,219	10,754	2,193	12,947
MATERIALS, SUPPLIES & UTILITIES	5,650	4,488	6,000		6,000
PURCHASED SERVICES & OTHER OPER.EXP.	7,000	40,260	15,000		15,000
CAPITAL EQUIPMENT & RENOVATIONS	8,566	4,548	4,500	850	5,350
RECOVERIES-INTERFUNCTIONAL TRANSFERS	142,444-	142,440-	157,503-		157,503-
TOTAL EXPENDITURES	213,161	192,863	180,996	50,389	231,385

The Regional Municipality of Niagara

DEPARTMENT 1801 PERSONNEL DEPARTMENT
COST CENTRE 1820 PERSONNEL-HEALTH & SAFETY

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	45,189	47,880	77,310		77,310
ADMINISTRATIVE EXPENSES	4,115	1,713	2,615		2,615
MATERIALS, SUPPLIES & UTILITIES	3,000	2,328	3,000		3,000
CAPITAL EQUIPMENT & RENOVATIONS	1,800	876	500		500
TOTAL EXPENDITURES	54,104	52,797	83,425		83,425

PLANNING AND DEVELOPMENT

STATEMENT OF FUNCTION:

1. Implementation of the Regional Niagara Policy Plan, including amendments, revisions and an educational-publicity program.
2. Continuing input on proposed Provincial policies concerning land use in Regional Niagara and participation in the implementation of the approved Provincial policies.
3. Review of all new official plans and zoning regulations of local municipalities to achieve and ensure conformity with the Policy Plan.
4. Review of all development applications involving Regional Niagara and its 12 municipalities, including discussions with other departments and agencies and preparation of recommendations on each application. These include local official plan amendments, zoning amendments, severance applications, development permits from the Niagara Escarpment Commission, variances from the local Committees of Adjustment, part-lot control by-laws, water and sewer extensions outside urban boundaries, road closings, and some others.
5. Review of all applications for subdivision approval, including circulation to other agencies and final decisions by Regional Council.
6. Continuing participation involving natural resources and the environment, including the Ecological and Environmental Advisory Committee and the Agricultural Sub-committee.
7. Participation in studies and projects concerning economic development, including population projections and work with consultants on the preparation of the Welland Canals Development Guide.
8. Participation with Public Works Department on servicing and transportation matters, mainly the provision of population, housing and employment data plus environmental assessment and community development information.
9. Support for improved housing availability and affordability.
10. Maintenance of an adequate stock of reference material on land use, including aerial photographs and maps and the provision of information to the public.

GOALS & OBJECTIVES:

1. To make substantial progress with the Five-Year Review of the Policy Plan, as authorized by Regional Council at the end of 1987.
2. To act promptly on all requested Policy Plan amendments, consistent with available information and technical requirements.

3. To review and comment on all comprehensive new offical plans and zoning amendments from local municipalities.
4. To review and send comments on the variety of development applications received from the local municipalites and from the Niagara Escarpment Commission within the normal time periods for comments.
5. To review and recommend decisions on subdivision applications, within the normal time period subject to the availability of information and support for the local municipalities and other agencies.
6. To complete the Welland Canals Development Guide.
7. To provide detailed information on and participate in the environmental assessments for the servicing, transportation, waste management and sludge treatment projects now under way through the Public Works Deparment.
8. To contribute to better understanding and support for housing needs in Regional Niagara.

The Regional Municipality of Niagara

DEPARTMENT PLANNING & DEVELOPMENT
COST CENTRE 8800 PLANNING & DEVELOPMENT

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	916,651	887,660	968,297	6,400	974,697
ADMINISTRATIVE EXPENSES	12,750	13,100	14,600		14,600
MATERIALS, SUPPLIES & UTILITIES	7,230	7,900	8,260		8,260
REPAIRS & MAINTENANCE	1,300	1,000	4,000		4,000
PURCHASED SERVICES & OTHER OPER.EXP.	11,719	9,700	11,000	4,500	15,500
CAPITAL EQUIPMENT & RENOVATIONS	5,750	2,400	1,800	7,900	9,700
TOTAL EXPENDITURES	955,400	921,760	1,007,957	18,800	1,026,757
FEES & SERVICE CHARGES	20,000-	33,600-	40,000-		40,000-
OTHER REVENUE	400-	500-	500-		500-
TOTAL REVENUE	20,400-	34,100-	40,500-		40,500-
NET EXPENDITURES	935,000	887,660	967,457	18,800	986,257

The Regional Municipality of Niagara

LAND DIVISION COMMITTEE
Statement of Function
Goals & Objectives

STATEMENT OF FUNCTION:

1. To process and hear applications for consent (severances) from within the Region of Niagara. The type of applications required to come before the Land Division Committee in accordance with The Planning Act are:

   (a) new lots (Severances);
   (b) boundary adjustments (transfers between abutting property owners);
   (c) leases of land for a period of 21 years or more;
   (d) easements for a period of 21 years or more;
   (e) consent to mortgage part of a parcel of land;
   (f) consent to discharge of mortgage from part of a parcel of land.

GOALS & OBJECTIVES:

1. To hear applications for consent under The Planning Act of the type referred to under Statement of Function in an expeditious manner and in keeping with the requirements of the by-law delegating consent granting authority to the Land Division Committee and within the provisions of The Planning Act and the Regulations under that Act.

The Regional Municipality of Niagara

DEPARTMENT 8850 LAND DIVISION COMMITTEE

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
8851	LAND DIVISION ADMINISTRATION	168,441	167,108	174,846	2,014	176,860
8852	LAND DIVISION COMM. MEMBERS	32,800	36,202	37,626		37,626
	TOTAL EXPENDITURE	201,241	203,310	212,472	2,014	214,486
	TOTAL REVENUE	90,000-	127,500-	97,105-		97,105-
	NET EXPENDITURE	111,241	75,810	115,367	2,014	117,381

The Regional Municipality of Niagara

DEPARTMENT 8850 LAND DIVISION COMMITTEE
COST CENTRE 8851 LAND DIVISION ADMINISTRATION

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	133,793	135,204	141,115		141,115
ADMINISTRATIVE EXPENSES	7,898	6,503	9,725		9,725
MATERIALS, SUPPLIES & UTILITIES	14,100	13,080	14,260		14,260
REPAIRS & MAINTENANCE	1,350	429	500	2,014	2,514
PURCHASED SERVICES & OTHER OPER.EXP.	1,500		1,500		1,500
CAPITAL EQUIPMENT & RENOVATIONS	5,600	5,460	800		800
INTERFUNCTIONAL TRANSFERS	4,200	6,432	6,946		6,946
TOTAL EXPENDITURES	168,441	167,108	174,846	2,014	176,860
FEES & SERVICE CHARGES	90,000-	127,500-	97,105-		97,105-
TOTAL REVENUE	90,000-	127,500-	97,105-		97,105-
NET EXPENDITURES	78,441	39,608	77,741	2,014	79,755

The Regional Municipality of Niagara

DEPARTMENT 8850 LAND DIVISION COMMITTEE
COST CENTRE 8852 LAND DIVISION COMM. MEMBERS

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET - EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET - CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET - TOTAL
PERSONNEL COSTS	25,300	27,850	29,126		29,126
ADMINISTRATIVE EXPENSES	7,500	8,352	8,500		8,500
TOTAL EXPENDITURES	32,800	36,202	37,626		37,626

NIAGARA REGION
DEVELOPMENT
CORPORATION

The Regional Municipality of Niagara

NIAGARA REGION
DEVELOPMENT CORPORATION
Statement of Function
Goals & Objectives

STATEMENT OF FUNCTION:

1. To broaden, diversify and expand the economic base of the Region and provide a Regional focus for economic development interests among Niagara's business, labour and community groups.

GOALS & OBJECTIVES:

1. To create and maintain a positive business environment for the Niagara Region through:
   (a) marketing Niagara as a location for investment;
   (b) specialized business consultancy;
   (c) targeted communication.
2. To work closely with the Region's municipalities to build a co-ordinated and mutually supportive approach to Regional economic development through maintaining two-way communications with the Area Municipalities.
3. To generate growth opportunities found in the service sector through
   (a) development and expansion of Niagara's tourism facilities;
   (b) development and expansion of Niagara's business service industries;
   (c) ensure Niagara's ability to provide well educated and trained workforce;
   (d) identify and develop specific service sector opportunities;
   (e) co-ordinate local service sector development initiatives with those of senior levels of governments.
4. Provide support for improvements to the productivity, viability and diversity of the Region's existing industrial base through:
   (a) special projects/industries marked for attention;
   (b) maximize capital investment spinoffs;
   (c) support the identification of manpower/skill and technological needs;
   (d) promote export development.
5. To focus government attention on the economic/lifestyle/infrastructure requirements of the Region's industrial base through
   (a) specific submissions to government and ongoing backup;
   (b) consultations with the Regional Government on economic development issues and policies;
   (c) special attention to the development needs of Niagara's southern tier.
6. To secure the growth and development of small and medium-sized businesses through:
   (a) fostering the start up and expansion of small businesses;
   (b) serving as a catalyst in bringing community resources to support small and medium sized businesses;
   (c) encouraging the commercialization of innovations.

The Regional Municipality of Niagara

DEPARTMENT NIAGARA REG'L DEVELOPMENT CORP
COST CENTRE 8500 NIAGARA REG'L DEVELOPMENT CORP

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS		311,700	252,715		252,715
ADMINISTRATIVE EXPENSES			97,000		97,000
MATERIALS, SUPPLIES & UTILITIES			42,000		42,000
PURCHASED SERVICES & OTHER OPER.EXP.	471,147	164,472	85,647		85,647
CAPITAL EQUIPMENT & RENOVATIONS			6,000	5,000	11,000
INTERFUNCTIONAL TRANSFERS			6,799		6,799
TOTAL EXPENDITURES	471,147	476,172	490,161	5,000	495,161
ONTARIO, CANADA SPECIFIC GRANTS	20,647-		11,625-		11,625-
OTHER REVENUE	10,500-		10,500-		10,500-
TOTAL REVENUE	31,147-		22,125-		22,125-
NET EXPENDITURES	440,000	476,172	468,036	5,000	473,036

PUBLIC WORKS

Transportation Services:

STATEMENT OF FUNCTIONS:

1. To maintain and operate an effective, safe and efficient Regional road system which meets the demand of the system users within the limits of available financial resources;
2. To control works carried out on Regional roads to preclude unco-ordinated expenditures and undue disruption to traffic;
3. To provide for the use of the Regional road right-of-way by others without undue inconvenience to transportation users;
4. To develop and control budgets for Regional road function consistent with Regional planning goals;
5. To maintain proper communications with other divisions and sections within the Department and with other Departments to ensure that Transportation Services needs are clearly defined to these other groups, and proper services obtained;
6. To maintain the equipment fleet utilized by all Departments;
7. To participate in the planning for the provision of emergency services;
8. To provide an appropriate plan of organization for Transportation Services that facilitate the accomplishment of assigned tasks.

GOALS AND OBJECTIVES

1. To develop a system of communication with the public and municipalities which will ensure rapid response to various public service requests;
2. To provide input in the preparation of long-range plans and major work programs;
3. To establish priorities with respect to maintenance and construction projects on Regional roads.
4. To develop programs that will be eligible for maximum financial assistance from other agencies and will be consistent with available local spending levels;
5. To develop and improve the human resources of the division.

The Regional Municipality of Niagara

DEPARTMENT 4000 PUBLIC WORKS DEPARTMENT

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
4200	PW-TRANSPORTATION SERVICES	15,769,281	15,407,913	17,224,779	123,753	17,348,532
5000	PW-DIR OF ENG-ADMINISTRATION	201,160	199,964	211,525	1,096	212,621
5100	PW-ENVIRONMENTAL SERVICES	814,590	778,612	886,131	15,385	901,516
5200	PW-ENGINEERING SERVICES	2,248,665	2,146,739	2,366,629	62,174	2,428,803
	TOTAL EXPENDITURE	19,033,696	18,533,228	20,689,064	202,408	20,891,472
	TOTAL REVENUE	7,528,778-	8,291,857-	8,707,112-	14,100-	8,721,212-
	NET EXPENDITURE	11,504,918	10,241,371	11,981,952	188,308	12,170,260

Transportation Services:

STATEMENT OF FUNCTIONS:

1. To maintain and operate an effective, safe and efficient Regional road system which meets the demand of the system users within the limits of available financial resources;
2. To control works carried out on Regional roads to preclude unco-ordinated expenditures and undue disruption to traffic;
3. To provide for the use of the Regional road right-of-way by others without undue inconvenience to transportation users;
4. To develop and control budgets for Regional road function consistent with Regional planning goals;
5. To maintain proper communications with other divisions and sections within the Department and with other Departments to ensure that Transportation Services needs are clearly defined to these other groups, and proper services obtained;
6. To maintain the equipment fleet utilized by all Departments;
7. To participate in the planning for the provision of emergency services;
8. To provide an appropriate plan of organization for Transportation Services that facilitate the accomplishment of assigned tasks.

GOALS AND OBJECTIVES

1. To develop a system of communication with the public and municipalities which will ensure rapid response to various public service requests;
2. To provide input in the preparation of long-range plans and major work programs;
3. To establish priorities with respect to maintenance and construction projects on Regional roads.
4. To develop programs that will be eligible for maximum financial assistance from other agencies and will be consistent with available local spending levels;
5. To develop and improve the human resources of the division.

The Regional Municipality of Niagara

DEPARTMENT 4200 PW-TRANSPORTATION SERVICES

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
4201	PW-ROADS ADMINISTRATION	206,749	207,963	212,857		212,857
4202	PW-FIELD ADMINISTRATION	939,582	991,682	985,017	16,750	1,001,767
4203	PW-TRAFFIC ADMINISTRATION	687,417	686,753	694,298	6,523	700,821
4204	PW-FLEET ADMINISTRATION	85,100	84,765	88,860		88,860
4205	PW-FLEET OPERATIONS	1,722,415	799,600	2,297,490	55,480	2,352,970
4206	PW-ROADS MAINTENANCE	10,058,768	10,567,900	10,618,257	45,000	10,663,257
4207	PW-ROADS CONSTRUCTION	2,069,250	2,069,250	2,328,000		2,328,000
4208	PW-ROADS CAPITAL					
	TOTAL EXPENDITURE	15,769,281	15,407,913	17,224,779	123,753	17,348,532
	TOTAL REVENUE	6,927,658-	7,676,237-	7,935,482-		7,935,482-
	NET EXPENDITURE	8,841,623	7,731,676	9,289,297	123,753	9,413,050

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	3,668,106	3,601,665	3,774,184	32,003	3,806,187
ADMINISTRATIVE EXPENSES	28,466	22,745	30,793	3,100	33,893
MATERIALS, SUPPLIES & UTILITIES	11,022,613	11,513,136	11,617,097	75,000	11,692,097
REPAIRS & MAINTENANCE	35,500	54,258	58,900		58,900
PURCHASED SERVICES & OTHER OPER.EXP.	189,670	172,402	185,908	1,050	186,958
FINANCIAL EXPENDITURES	2,916,750	2,914,650	3,243,690		3,243,690
CAPITAL EQUIPMENT & RENOVATIONS	1,495,000	766,334	2,039,240	12,600	2,051,840
INTERFUNCTIONAL TRANSFERS	437,376	434,323	453,267		453,267
RECOVERIES-INTERFUNCTIONAL TRANSFERS	4,024,200-	4,071,600-	4,178,300-		4,178,300-
TOTAL EXPENDITURES	15,769,281	15,407,913	17,224,779	123,753	17,348,532
ONTARIO, CANADA SPECIFIC GRANTS	4,807,343-	4,807,343-	5,051,452-		5,051,452-
FEES & SERVICE CHARGES	603,360-	731,240-	709,440-		709,440-
OTHER REVENUE	1,516,955-	2,137,654-	2,174,590-		2,174,590-

The Regional Municipality of Niagara

DEPARTMENT 4200 PW-TRANSPORTATION SERVICES

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
TOTAL REVENUES	6,927,658-	7,676,237-	7,935,482-		7,935,482-
NET EXPENDITURES	8,841,623	7,731,676	9,289,297	123,753	9,413,050

Administration:

STATEMENT OF FUNCTION:

1. To manage the operations of the Public Works Department.
2. To report to the Public Works and Utilities Committee and Regional Council regarding operations of the Department.
3. To provide liaison with Provincial ministries and Federal Departments to promote and co-ordinate mutual programs.
4. To provide liaison and co-ordination with Area Municipalities on matters related to public works.
5. To provide liaison with other Regional Departments and agencies.
6. To prepare long range transportation and servicing proposals to comply with the Regional Niagara Policy Plan.
7. To direct and co-ordinate the preparation of the current and 5 year capital budgets for the Department.
8. To develop and to maintain policies and procedures regarding the operations of the Department.

GOALS & OBJECTIVES:

1. To provide a management team of planning, construction and operational engineering groups to provide the best possible service to residents of Niagara at minimum cost.
2. To provide and improve public relations.
3. To develop and maintain educational programs to advance the skill and knowledge of our staff to effectively use improved processing equipment.
4. To establish methods of measuring and improving departmental and staff performance.

The Regional Municipality of Niagara

DEPARTMENT 4000 PUBLIC WORKS DEPARTMENT
COST CENTRE 5000 PW-DIR OF ENG-ADMINISTRATION

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET - EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET - CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET - TOTAL
PERSONNEL COSTS	165,102	165,102	172,251		172,251
ADMINISTRATIVE EXPENSES	7,506	6,388	7,663		7,663
MATERIALS, SUPPLIES & UTILITIES	3,510	3,168	3,550		3,550
REPAIRS & MAINTENANCE	3,586	3,850	3,899	1,096	4,995
PURCHASED SERVICES & OTHER OPER.FXP.	1,344	1,344	1,852		1,852
FINANCIAL EXPENDITURES	10,000	10,000	12,000		12,000
INTERFUNCTIONAL TRANSFERS	10,112	10,112	10,310		10,310
TOTAL EXPENDITURES	201,160	199,964	211,525	1,096	212,621

Environmental Services:

STATEMENT OF FUNCTION:

1. To develop long-range planning for transportation, water supply and distribution, sewage collection and treatment, solid waste disposal, and other functions that may come under the purview of the Department.
2. To provide comments on all development applications and proposals reflecting current and long term Public Works' needs, and to process applications on behalf of the Ministry of the Environment for Certificates of Approval.
3. To co-ordinate these efforts with other Departments, the Area Municipalities and all other related agencies.

GOALS & OBJECTIVES:

1. To complete ongoing studies as scheduled, and to initiate new studies in areas of identified priority.
2. To utilize EDP more effectively to improve productivity.
3. Participate in the review of the Regional Niagara Policy Plan, with completion of right-of-way width policy in 1988.

The Regional Municipality of Niagara

DEPARTMENT 4000 PUBLIC WORKS DEPARTMENT
COST CENTRE 5100 PW-ENVIRONMENTAL SERVICES

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	663,282	619,671	748,314		748,314
ADMINISTRATIVE EXPENSES	16,883	17,411	18,600		18,600
MATERIALS, SUPPLIES & UTILITIES	19,985	19,550	20,975		20,975
REPAIRS & MAINTENANCE	1,200	1,200	1,200		1,200
PURCHASED SERVICES & OTHER OPER.EXP.		5,365	2,000		2,000
FINANCIAL EXPENDITURES	78,600	78,600	79,114		79,114
CAPITAL EQUIPMENT & RENOVATIONS	24,585	26,400	6,000	15,385	21,385
INTERFUNCTIONAL TRANSFERS	10,055	10,415	9,928		9,928
TOTAL EXPENDITURES	814,590	778,612	886,131	15,385	901,516
FEES & SERVICE CHARGES			103,000-		103,000-
TOTAL REVENUE			103,000-		103,000-
NET EXPENDITURES	814,590	778,612	783,131	15,385	798,516

Engineering Services

STATEMENT OF FUNCTIONS:

1. To provide engineering, contract administration and construction services for Regional construction projects;
2. To report on property matters, to undertake appraisal reports, to negotiate acquisition of easements and outright purchases to accommodate Regional facilities, to carry out necessary legal surveys and to maintain proper property records;
3. To provide meaingful planning input to and liaison with all appropriate agencies towards the planning and development of Regional capital works programs;
4. To investigate the aviliability and to make optimal use of subsidies and grants from senior levels of government and to arrange for cost-sharing agreements with Area Municipalities and developers on construction projects in compliance with Regional policies;
5. To develop priorities for scheduling tender calls and preparatory work;
6. To undertake continual reviews with other municipal agencies and contractors' associations, the construction specifications, standards and procedures;
7. To provide white printing services.

Records Section:

1. To maintain a central filing system and library for the Department;
2. To microfilm documents and maintain records thereof, distribute and collect mail for the divisions, process invoices, and maintain records of payment vouchers for the Department.

Building Management Section:

1. To maintain all Regional building facilities except Water and Pollution facilities and Senior Citizens Homes, to standards approved by Regional Council, utilizing the Regional Building Management System;
2. To make optimal use of subsidies and grants from senior levels of government with respect to energy conservation and efficiency and other building related programs;
3. To develop and annual schedule for tender calls and to provide contract administration and supervision for building maintenance contracts;
4. To undertake continual reviews with other municipal agencies and associations towards the update of our building management systems with respect to specifications, building standards and maintenance procedures.

GOALS & OBJECTIVES:

1. To ensure that our design and construction projects are in conformity with accepted engineering standards, Regional policies and procedures and approved financial allocations;
2. To encourage staff participation and holding of offices in their professional organizations;
3. To promote heath and safety in the work place;
4. To encourage staff development and training programs;
5. To expedite tender call for Anger Ave. Water Pollution Control Plant, Welland Water Pollution Control Plant and Port Weller Water Pollution Control Plant;
6. To ensure the water supply to Smithville Community will be operational by mid 1988;
7. To ensure that staff is fully familiar with the Class Environmental Assessment procedure;
8. To maximize Ministry of the Environment grants for our Pollution Control abatement projects;
9. To complete our capital budget and four year forecast by October each year.

The Regional Municipality of Niagara

DEPARTMENT 5200 PW-ENGINEERING SERVICES

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
4330	PW-BUILDING SECTION	944,600	883,661	942,482	31,700	974,182
5201	PW-PROJECTS ENG AND RECORDS	1,304,065	1,263,078	1,424,147	30,474	1,454,621
	TOTAL EXPENDITURE	2,248,665	2,146,739	2,366,629	62,174	2,428,803
	TOTAL REVENUE	601,120-	615,620-	668,630-	14,100-	682,730-
	NET EXPENDITURE	1,647,545	1,531,119	1,697,999	48,074	1,746,073

The Regional Municipality of Niagara

DEPARTMENT 4330 PW-BUILDING SECTION

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
4331	PW-BUILDING ADMINISTRATION	219,323	230,476	234,358	600	234,958
4332	PW-ADMIN & SERVICE BLDG	722,777	691,374	708,124	31,100	739,224
4333	PW-NIAGARA POLICE BLDG		38,189-			
4334	PW-NIAGARA SOCIAL SERV BLDG					
4335	PW-NIAGARA DAY CARE BLDG					
4336	PW-HEALTH SERVICES BLDG	2,500				
	TOTAL EXPENDITURE	944,600	883,661	942,482	31,700	974,182
	TOTAL REVENUE	17,520-	17,520-	18,400-		18,400-
	NET EXPENDITURE	927,080	866,141	924,082	31,700	955,782

The Regional Municipality of Niagara

DEPARTMENT 4000 PUBLIC WORKS DEPARTMENT
COST CENTRE 4331 PW-BUILDING ADMINISTRATION

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	148,864	161,516	171,306		171,306
ADMINISTRATIVE EXPENSES	1,570	760	1,170	600	1,770
MATERIALS, SUPPLIES & UTILITIES	6,787	7,004	7,875		7,875
PURCHASED SERVICES & OTHER OPER.EXP.	6,496	5,302	5,472		5,472
FINANCIAL EXPENDITURES	21,556	21,556	22,526		22,526
CAPITAL EQUIPMENT & RENOVATIONS	18,450	18,738	11,969		11,969
INTERFUNCTIONAL TRANSFERS	15,600	15,600	14,040		14,040
TOTAL EXPENDITURES	219,323	230,476	234,358	600	234,958

The Regional Municipality of Niagara

DEPARTMENT 4332 PW-ADMIN & SERVICE BLDG

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
4401	PW-REGIONAL HEADQUARTERS	365,118	357,006	368,022	27,400	395,422
4402	PW-DUNKIRK FLEET YARD					
4403	PW-TRAFFIC SERVICE CENTRE	88,498	80,495	70,393		70,393
4404	PW-THOROLD PATROL YARD	64,750	58,686	65,330	3,700	69,030
4405	PW-WELLAND PATROL YARD	62,992	61,062	53,613		53,613
4406	PW-PELHAM PATROL YARD	32,689	29,564	43,211		43,211
4407	PW-SMITHVILLE PATROL YARD	44,131	38,886	45,401		45,401
4408	PW-JORDAN PATROL YARD	14,900	15,653	17,067		17,067
4409	PW-REGIONAL STORAGE BUILDING	35,228	35,061	34,593		34,593
4410	PW-FORT ERIE BUILDING	14,571	14,961	10,494		10,494
	TOTAL EXPENDITURE	722,777	691,374	708,124	31,100	739,224
	TOTAL REVENUE	17,520-	17,520-	18,400-		18,400-
	NET EXPENDITURE	705,257	673,854	689,724	31,100	720,824

The Regional Municipality of Niagara

DEPARTMENT 4332 PW-ADMIN & SERVICE ELDG

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	71,607	70,307	74,361		74,361
MATERIALS, SUPPLIES & UTILITIES	276,741	260,613	279,633		279,633
REPAIRS & MAINTENANCE	342,086	318,197	358,774		358,774
PURCHASED SERVICES & OTHER OPER.EXP.	97,821	100,220	102,814		102,814
FINANCIAL EXPENDITURES	19,908	19,908	20,704		20,704
CAPITAL EQUIPMENT & RENOVATIONS	80,300	79,190	42,200	31,100	73,300
INTERFUNCTIONAL TRANSFERS	7,240	7,240	7,894		7,894
RECOVERIES-INTERFUNCTIONAL TRANSFERS	172,926-	164,301-	178,256-		178,256-
TOTAL EXPENDITURES	722,777	691,374	708,124	31,100	739,224
OTHER REVENUE	17,520-	17,520-	18,400-		18,400-
TOTAL REVENUES	17,520-	17,520-	18,400-		18,400-
NET EXPENDITURES	705,257	673,854	689,724	31,100	720,824

The Regional Municipality of Niagara

DEPARTMENT 5201 PW-PROJECTS ENG AND RECORDS

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
5210	PW-PROJECTS ENGINEERING	1,203,270	1,158,790	1,316,249	30,474	1,346,723
5220	PW-PROJECTS RECORDS	100,795	104,288	107,898		107,898
	TOTAL EXPENDITURE	1,304,065	1,263,078	1,424,147	30,474	1,454,621
	TOTAL REVENUE	583,600-	598,100-	650,230-	14,100-	664,330-
	NET EXPENDITURE	720,465	664,978	773,917	16,374	790,291

The Regional Municipality of Niagara

DEPARTMENT 5201 PW-PROJECTS ENG AND RECORDS

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	1,184,855	1,153,228	1,318,105	20,599	1,338,704
ADMINISTRATIVE EXPENSES	30,190	29,213	30,417	2,200	32,617
MATERIALS, SUPPLIES & UTILITIES	36,640	34,931	35,705		35,705
REPAIRS & MAINTENANCE	5,208	1,500	5,970		5,970
PURCHASED SERVICES & OTHER OPER.EXP.	300	2,786	300		300
FINANCIAL EXPENDITURES	4,132	4,132	4,867		4,867
CAPITAL EQUIPMENT & RENOVATIONS	19,500	14,048	9,275	7,675	16,950
INTERFUNCTIONAL TRANSFERS	23,240	23,240	19,508		19,508
TOTAL EXPENDITURES	1,304,065	1,263,078	1,424,147	30,474	1,454,621
FEES & SERVICE CHARGES	583,600-	598,100-	650,230-	14,100-	664,330-
TOTAL REVENUES	583,600-	598,100-	650,230-	14,100-	664,330-
NET EXPENDITURES	720,465	664,978	773,917	16,374	790,291

SOCIAL SERVICES DEPARTMENT

STATEMENT OF FUNCTION:

1. To provide services designed to meet the financial needs of persons who lack financial and/or care resources because of family breakdown, illness, unemployment, low incomes, etc.

2. To provide care for children aged 3 months to 10 years through 3 different program areas, namely; Private Home Day Care, municipally operated centres, and Purchase of Service.

GOALS & OBJECTIVES:

1. To ensure staffing and resources in order to provide services under the General Welfare Assistance, Day Nurseries, Homemakers and Nursing Services Acts.
2. To have staffing and resources in order to facilitate the delivery, development and evaluation of services to address needs of low income persons in Niagara Region.
3. To monitor costs and maintenance of comprehensive delivery system.
4. To ensure and facilitate communication and understanding between the three divisions of the Department and their various operating units.

The Regional Municipality of Niagara

DEPARTMENT 2000 SOCIAL SERVICES DEPARTMENT

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
2050	SOCIAL SERVICES-WELFARE	26,744,035	24,609,894	26,718,408	1,016,538	27,734,946
2300	COMMUNITY DAY NURSERIES	2,583,034	2,552,502	3,071,333	279,088	3,350,421
	TOTAL EXPENDITURE	29,327,069	27,162,396	29,789,741	1,295,626	31,085,367
	TOTAL REVENUE	22,822,140-	21,058,230-	23,077,071-	953,269-	24,030,340-
	NET EXPENDITURE	6,504,929	6,104,166	6,712,670	342,357	7,055,027

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
2090	SS-WELFARE ADMINISTRATION	2,696,280	2,506,054	2,690,342	47,495	2,737,837
2200	SS-SOCIAL ASSISTANCE	24,047,755	22,103,840	24,028,066	969,043	24,997,109
	TOTAL EXPENDITURE	26,744,035	24,609,894	26,718,408	1,016,538	27,734,946
	TOTAL REVENUE	20,728,977-	18,980,535-	20,619,800-	730,207-	21,350,007-
	NET EXPENDITURE	6,015,058	5,629,359	6,098,608	286,331	6,384,939

The Regional Municipality of Niagara

DEPARTMENT 2090 SS-WELFARE ADMINISTRATION

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
2100	SS-WELFARE CENTRAL ADMINISTRTN	781,115	617,748	587,724	11,700	599,424
2221	WELFARE FIELD SERV ADMIN	1,915,165	1,888,306	2,102,618	35,795	2,138,413
	TOTAL EXPENDITURE	2,696,280	2,506,054	2,690,342	47,495	2,737,837
	TOTAL REVENUE	1,265,987-	1,182,105-	1,256,637-	22,526-	1,279,163-
	NET EXPENDITURE	1,430,293	1,323,949	1,433,705	24,969	1,458,674

The Regional Municipality of Niagara

DEPARTMENT 2090 SS-WELFARE ADMINISTRATION

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET - EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET - CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET - TOTAL
PERSONNEL COSTS	2,254,277	2,108,208	2,249,575	37,025	2,286,600
ADMINISTRATIVE EXPENSES	86,612	81,747	92,854	2,900	95,754
MATERIALS, SUPPLIES & UTILITIES	165,205	139,905	148,851	2,375	151,227
REPAIRS & MAINTENANCE	1,250	350	860		860
PURCHASED SERVICES & OTHER OPER.EXP.	24,978	23,168	28,102		28,102
WELFARE ASSISTANCE	10,500	3,600	3,500		3,500
CAPITAL EQUIPMENT & RENOVATIONS	5,482	3,420	6,527	4,824	11,351
INTERFUNCTIONAL TRANSFERS	147,976	145,656	160,073	370	160,443
TOTAL EXPENDITURES	2,696,280	2,506,054	2,690,342	47,495	2,737,837
ONTARIO, CANADA SPECIFIC GRANTS	1,265,987-	1,182,105-	1,256,637-	22,526-	1,279,163-
TOTAL REVENUES	1,265,987-	1,182,105-	1,256,637-	22,526-	1,279,163-
NET EXPENDITURES	1,430,293	1,323,949	1,433,705	24,969	1,458,674

The Regional Municipality of Niagara

DEPARTMENT 2200 SS-SOCIAL ASSISTANCE

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
2095	SS-EMPLOYMENT SERVICES UNIT	595,113	498,107	810,121	95,293	905,414
2210	SS-COMMUNITY SERVICES	651,780	726,262	853,612	177,759	1,031,371
2220	SS-FIELD SERVICES	22,800,862	20,879,471	22,364,333	695,991	23,060,324
2290	SS-SOCIAL ASSISTANCE REVENUE					
	TOTAL EXPENDITURE	24,047,755	22,103,840	24,028,066	969,043	24,997,109
	TOTAL REVENUE	19,462,990-	17,798,430-	19,363,163-	707,681-	20,070,844-
	NET EXPENDITURE	4,584,765	4,305,410	4,664,903	261,362	4,926,265

The Regional Municipality of Niagara

DEPARTMENT 2095 SS-EMPLOYMENT SERVICES UNIT

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
2130	EMPLOYMENT PROGRAMS ADMIN			40,206	300	40,506
2132	A.L.E.R.T.			83,250	300	83,550
2135	SS-ESI/WESP SUMMARY	276,767	247,366	266,430	1,340	267,770
2136	MEP SUMMARY				142,571	142,571
2150	YOUTH EMPLOYMENT PREP PROJECT	86,156	83,307	97,262		97,262
2160	FARM LABOUR IN NIAGARA (FLIN)	232,190	167,434	238,858	49,218-	189,640
2165	JOB DEVELOPER PROGRAM			46,479		46,479
2166	ENHANCED JOB DEVELOPER			37,636		37,636
	TOTAL EXPENDITURE	595,113	498,107	810,121	95,293	905,414
	TOTAL REVENUE	581,291-	402,905-	709,457-	47,078-	756,535-
	NET EXPENDITURE	13,822	95,202	100,664	48,215	148,879

The Regional Municipality of Niagara

DEPARTMENT 2135 SS-ESI/WESP SUMMARY

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
2140	ESI/WESP ADMINISTRATION	223,767	210,159	199,430	1,340	200,770
2142	ESI/WESP CLIENT CHILD CARE	23,000	19,902	37,000		37,000
2145	ESI/WESP CLIENT PERSONAL EXP	30,000	17,305	30,000		30,000
	TOTAL EXPENDITURE	276,767	247,366	266,430	1,340	267,770
	TOTAL REVENUE	230,614-	189,581-	225,144-	1,072-	226,216-
	NET EXPENDITURE	46,153	57,785	41,286	268	41,554

The Regional Municipality of Niagara

DEPARTMENT 2136 MEP SUMMARY

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
2170	MUNICIPAL EMP PROG ADMIN(MEP)				56,571	56,571
2171	MEP CLIENT CHILD CARE				14,000	14,000
2172	MEP CLIENT PERSONAL EXPENSE				72,000	72,000
	TOTAL EXPENDITURE	0			142,571	142,571
	TOTAL REVENUE	0			114,900-	114,900-
	NET EXPENDITURE	0			27,671	27,671

The Regional Municipality of Niagara

DEPARTMENT 2095 SS-EMPLOYMENT SERVICES UNIT

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	397,111	360,624	558,675	17,541	576,216
ADMINISTRATIVE EXPENSES	52,382	28,248	61,689	16,731-	44,958
MATERIALS, SUPPLIES & UTILITIES	33,031	26,362	36,174	33,010	69,184
REPAIRS & MAINTENANCE	3,929				
PURCHASED SERVICES & OTHER OPER.EXP.	80,738	35,607	63,856	57,986	121,842
CAPITAL EQUIPMENT & RENOVATIONS	12,445	8,652	1,700	2,540	4,240
INTERFUNCTIONAL TRANSFERS	15,477	38,614	88,027	947	88,974
TOTAL EXPENDITURES	595,113	498,107	810,121	95,293	905,414
ONTARIO, CANADA SPECIFIC GRANTS	491,291-	360,641-	619,457-	77,078-	696,535-
FEES & SERVICE CHARGES	90,000-	42,264-	90,000-	30,000	60,000-
TOTAL REVENUES	581,291-	402,905-	709,457-	47,078-	756,535-
NET EXPENDITURES	13,822	95,202	100,664	48,215	148,879

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
2212	OTHER SERVICES	651,780	726,262	853,612	177,759	1,031,371
	TOTAL EXPENDITURE	651,780	726,262	853,612	177,759	1,031,371
	TOTAL REVENUE	204,800-	276,882-	351,420-	109,810-	461,230-
	NET EXPENDITURE	446,980	449,380	502,192	67,949	570,141

The Regional Municipality of Niagara

DEPARTMENT 2000 SOCIAL SERVICES DEPARTMENT
COST CENTRE 2212 OTHER SERVICES

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PURCHASED SERVICES & OTHER OPER.EXP.	256,000	346,103	439,275	137,262	576,537
FINANCIAL EXPENDITURES	395,780	380,159	414,337	40,497	454,834
TOTAL EXPENDITURES	651,780	726,262	853,612	177,759	1,031,371
ONTARIO, CANADA SPECIFIC GRANTS	204,800-	276,882-	351,420-	109,810-	461,230-
TOTAL REVENUE	204,800-	276,882-	351,420-	109,810-	461,230-
NET EXPENDITURES	446,980	449,380	502,192	67,949	570,141

The Regional Municipality of Niagara

DEPARTMENT 2220 SS-FIELD SERVICES

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
2222	CENTRAL FIELD OFFICE	22,800,862	20,879,471	22,364,333	695,991	23,060,324
	TOTAL EXPENDITURE	22,800,862	20,879,471	22,364,333	695,991	23,060,324
	TOTAL REVENUE	18,676,899-	17,118,643-	18,302,286-	550,793-	18,853,079-
	NET EXPENDITURE	4,123,963	3,760,828	4,062,047	145,198	4,207,245

The Regional Municipality of Niagara

DEPARTMENT 2000 SOCIAL SERVICES DEPARTMENT
COST CENTRE 2222 CENTRAL FIELD OFFICE

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET - EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET - CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET - TOTAL
WELFARE ASSISTANCE	22,800,862	20,879,471	22,364,333	695,991	23,060,324
TOTAL EXPENDITURES	22,800,862	20,879,471	22,364,333	695,991	23,060,324
ONTARIO, CANADA SPECIFIC GRANTS	18,201,899-	16,665,643-	17,849,286-	550,793-	18,400,079-
FEES & SERVICE CHARGES	475,000-	453,000-	453,000-		453,000-
TOTAL REVENUE	18,676,899-	17,118,643-	18,302,286-	550,793-	18,853,079-
NET EXPENDITURES	4,123,963	3,760,828	4,062,047	145,198	4,207,245

The Regional Municipality of Niagara

DEPARTMENT 2300 COMMUNITY DAY NURSERIES

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET - EXISTING SERVICE LEVEL	1988 CURRENT BUDGET - CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET - TOTAL
2310	DAY NURSERY- ADMINISTRATION		4,958-			
2320	DAY NURSERY-PURCHASED SERVICES	489,650	515,998	531,080	278,543	809,623
2330	DAY NURSERY-PRIVATE HOME CARE	850,813	833,089	1,152,473	285	1,152,758
2331	DAY CARE CENTRES-SUMMARY	1,242,571	1,208,373	1,387,780	260	1,388,040
	TOTAL EXPENDITURE	2,583,034	2,552,502	3,071,333	279,088	3,350,421
	TOTAL REVENUE	2,093,163-	2,077,695-	2,457,271-	223,062-	2,680,333-
	NET EXPENDITURE	489,871	474,807	614,062	56,026	670,088

The Regional Municipality of Niagara

DEPARTMENT 2331 DAY CARE CENTRES-SUMMARY

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
2340	DR FINGLAND DAY CARE CENTRE	229,470	235,801	264,051	40	264,091
2350	WELLAND DAY CARE CENTRE	219,248	191,102	246,582	40	246,622
2360	PORT COLBORNE DAY CARE CENTRE	177,934	184,105	204,894	40	204,934
2370	FORT ERIE DAY CARE CENTRE	219,320	224,299	247,643	90	247,733
2380	ST CATHARINES DAY CARE CENTRE	396,599	373,066	424,610	50	424,660
	TOTAL EXPENDITURE	1,242,571	1,208,373	1,387,780	260	1,388,040
	TOTAL REVENUE	0		1,110,432-		1,110,432-
	NET EXPENDITURE	1,242,571	1,208,373	277,348	260	277,608

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET - EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET - CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET - TOTAL
PERSONNEL COSTS	1,279,307	1,191,277	1,462,155	262-	1,461,893
ADMINISTRATIVE EXPENSES	18,939	16,626	26,773	30	26,803
MATERIALS, SUPPLIES & UTILITIES	63,306	86,854	66,756	150	66,906
PURCHASED SERVICES & OTHER OPER.EXP.	1,030,690	1,068,379	1,329,339	278,964	1,608,303
FINANCIAL EXPENDITURES	200	200	200		200
CAPITAL EQUIPMENT & RENOVATIONS	2,660	764	4,224		4,224
INTERFUNCTIONAL TRANSFERS	410,902	407,754	509,724	206	509,930
RECOVERIES-INTERFUNCTIONAL TRANSFERS	222,970-	219,352-	327,838-		327,838-
TOTAL EXPENDITURES	2,583,034	2,552,502	3,071,333	279,088	3,350,421
ONTARIO, CANADA SPECIFIC GRANTS	1,959,483-	1,938,711-	2,457,271-	223,062-	2,680,333-
FEES & SERVICE CHARGES	133,680-	138,984-			
TOTAL REVENUES	2,093,163-	2,077,695-	2,457,271-	223,062-	2,680,333-

The Regional Municipality of Niagara

DEPARTMENT 2300 COMMUNITY DAY NURSERIES

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
NET EXPENDITURES	489,871	474,907	614,062	56,026	670,088

SENIOR CITIZENS DEPARTMENT

STATEMENT OF FUNCTION:

1. To provide programs and services that ensure a high quality of life for residents/clients, maximizing opportunities for self-direction and enhancing self-esteem.
2. To promote public awareness and provide appropriate information to residents and clients, their families, volunteers, staff, the public and agencies.
3. To collaborate or consult with government, community agencies and organizations, educational institutions, etc. and act as advocates on behalf of the needs of senior citizens.
4. To promote programs and procedures that ensure the safety and security of residents/clients, volunteers and staff.
5. To ensure the competence and development of staff and volunteers in order to ensure effective performance and promote responsiveness to the needs of residents/clients and their families.
6. To provide efficient administration and resource utilization and effective leadership that is sensitive to the individual needs of the residents/clients.
7. To promote a living environment that provides maximum resident/client self direction, dignity and comfort.
8. To provide programs to assist Senior Citizens and their families to continue to live independently in the community and to delay or prevent the need for institutional placement.

GOALS AND OBJECTIVES

1. To provide for continuum of care and services for the elderly, based on the assessment of their needs.
2. To provide a high quality of life by constant evaluation of the needs of the community by inspection required under various statutes of by-laws.
3. To respond to the needs for heavier levels of care and the increased demand for programs for the cognitively impaired.
4. To improve marketing in a competitive environment and for automation and computerization of certain functions.

The Regional Municipality of Niagara

DEPARTMENT 3000 SENIOR CITIZENS DEPARTMENT

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
2700	CENTRAL ADMINISTRATION					
2800	SR CIT-CENTRAL LAUNDRY					
2900	SR CIT-SPECIAL PROJECTS	178,900	162,900	100,700		100,700
3100	SR CIT-FORT ERIE HOME FOR AGED				1,495,788	1,495,788
3200	NIAG-ON-LAKE HOME FOR THE AGED				1,510,028	1,510,028
3300	SR CIT-LINHAVEN HOME SUMMARY	8,093,701	8,272,886	8,549,223	33,459	8,582,682
3400	SR CIT-SUNSET HAVEN SUMMARY	7,949,188	7,881,241	8,353,867	13,177-	8,340,690
3500	SR CIT-NORTHLAND MANOR HOME	2,439,616	2,448,943	2,532,580	57,067	2,589,647
3600	SR CIT-DORCHESTER MANOR HOME	2,493,555	2,459,832	2,660,136	14,554	2,674,690
3700	SR. CITIZENS SATELLITE HOMES	904,449	823,461	909,297	6,619	915,916
3800	SR CIT-DAY CARE SUMMARY	384,848	390,869	419,833	49,118	468,951
3900	SR CIT-LIFE ENRICHMENT PROGRAM	424,375	397,219	464,024	45,782	509,806
	TOTAL EXPENDITURE	22,868,632	22,837,351	23,989,660	3,199,238	27,188,898
	TOTAL REVENUE	20,401,499-	20,412,528-	21,454,269-	2,849,950-	24,304,219-
	NET EXPENDITURE	2,467,133	2,424,823	2,535,391	349,288	2,884,679

The Regional Municipality of Niagara

DEPARTMENT 2700 CENTRAL ADMINISTRATION

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
2707	SR-CIT-CENTRAL ADMINISTRATION	1,037,151	1,013,909	1,137,376	135,305	1,272,681
2708	SR CIT-ADMIN EMPLOYEE BENEFITS					
2709	SR CIT-ADMIN REV/RECOV/SUBS	1,037,151-	1,013,909-	1,137,376-	135,305-	1,272,681-
	TOTAL EXPENDITURE	0				

The Regional Municipality of Niagara

DEPARTMENT 2700 CENTRAL ADMINISTRATION

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	556,071	548,909	619,017	130,805	749,822
ADMINISTRATIVE EXPENSES	61,810	58,010	70,530		70,530
MATERIALS, SUPPLIES & UTILITIES	30,470	32,270	35,020		35,020
REPAIRS & MAINTENANCE	1,530	1,500	1,500		1,500
PURCHASED SERVICES & OTHER OPER.EXP.	10,100	12,050	9,180		9,180
CAPITAL EQUIPMENT & RENOVATIONS	18,500	6,500	5,800	4,500	10,300
INTERFUNCTIONAL TRANSFERS	411,570	417,170	462,029		462,029
RECOVERIES-INTERFUNCTIONAL TRANSFERS	1,090,051-	1,076,409-	1,203,076-	135,305-	1,338,381-
TOTAL EXPENDITURES					

The Regional Municipality of Niagara

DEPARTMENT 2800 SR CIT-CENTRAL LAUNDRY

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
2805	SR CIT-CENT LAUNDRY/LINEN SERV	472,586	495,377	507,735	35,903	543,638
2808	SR CIT-CENTRAL LNDRY EMP BENF					
2809	SR CIT-C/L REV/RECON/SUBS	472,586-	495,377-	507,735-	35,903-	543,638-
	TOTAL EXPENDITURE	0				

The Regional Municipality of Niagara

DEPARTMENT 2800 SR CIT-CENTRAL LAUNDRY

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	317,897	340,186	341,852	23,178	365,030
ADMINISTRATIVE EXPENSES	2,022	2,000	2,022	200	2,222
MATERIALS, SUPPLIES & UTILITIES	157,967	160,091	166,961	8,400	175,361
REPAIRS & MAINTENANCE	10,000	10,500	10,000		10,000
PURCHASED SERVICES & OTHER OPER.EXP.	20,400	20,200	20,500	4,125	24,625
CAPITAL EQUIPMENT & RENOVATIONS			7,000		7,000
RECOVERIES-INTERFUNCTIONAL TRANSFERS	508,286-	532,977-	548,335-	35,903-	584,238-
TOTAL EXPENDITURES					

The Regional Municipality of Niagara

DEPARTMENT 2900 SR CIT-SPECIAL PROJECTS

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	TOTAL
2907	SR CIT- CONTRIB TO CAPITAL	178,900	162,900	100,700		100,700
	TOTAL EXPENDITURE	178,900	162,900	100,700		100,700

The Regional Municipality of Niagara

DEPARTMENT 3000 SENIOR CITIZENS DEPARTMENT
COST CENTRE 2907 SR CIT- CONTRIE TO CAPITAL

ACCT NUMB	ACCOUNT DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	TOTAL
3612	TRANSFER TO CAPITAL-HOMES	178,900	162,900	100,700		100,700
	TOTAL EXPENDITURE	178,900	162,900	100,700		100,700
	NET EXPENDITURE	178,900	162,900	100,700		100,700

The Regional Municipality of Niagara

DEPARTMENT 3100 SR CIT-FORT ERIE HOME FOR AGED

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	TOTAL
3101	FT E-RESIDENTS SOC SERVICES				82,221	82,221
3102	FORT ERIE-DIETARY SERVICES				227,877	227,877
3103	FORT ERIE-NURSING SERVICES				690,846	690,846
3104	FT E- HOUSEKEEPING SERVICES				91,536	91,536
3105	FT E- LAUNDRY/LINEN SERVICES				79,558	79,558
3106	FORT ERIE-MAINTENANCE				109,830	109,830
3107	FORT ERIE-ADMINISTRATION				213,920	213,920
3108	FORT ERIE-EMPLOYEE BENEFITS					
	TOTAL EXPENDITURE	0			1,495,788	1,495,788
	TOTAL REVENUE	0			1,347,385-	1,347,385-
	NET EXPENDITURE	0			148,403	148,403

The Regional Municipality of Niagara

DEPARTMENT 3100 SR CIT-FORT ERIE HOME FOR AGED

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS				1,206,897	1,206,897
ADMINISTRATIVE EXPENSES				2,566	2,566
MATERIALS, SUPPLIES & UTILITIES				126,835	126,835
REPAIRS & MAINTENANCE				10,500	10,500
PURCHASED SERVICES & OTHER OPER.EXP.				51,849	51,849
CAPITAL EQUIPMENT & RENOVATIONS				6,500	6,500
INTERFUNCTIONAL TRANSFERS				218,941	218,941
RECOVERIES-INTERFUNCTIONAL TRANSFERS				128,300-	128,300-
TOTAL EXPENDITURES				1,495,788	1,495,788
ONTARIO, CANADA SPECIFIC GRANTS				804,682-	804,682-
FEES & SERVICE CHARGES				532,703-	532,703-
OTHER REVENUE				10,000-	10,000-
TOTAL REVENUES				1,347,385-	1,347,385-

The Regional Municipality of Niagara

DEPARTMENT 3100 SR CIT-FORT ERIE HOME FOR AGED

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET - EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET - CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET - TOTAL
NET EXPENDITURES				148,403	148,403

The Regional Municipality of Niagara

DEPARTMENT 3200 NIAG-ON-LAKE HOME FOR THE AGED

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
3201	NIAG-ON-THE-LAK RES SOC SERVIC				82,221	82,221
3202	NIAG-ON-THE-LAK DIETARY SERVIC				227,877	227,877
3203	NIAG-ON-THE-LAK NURSING SERVIC				690,846	690,846
3204	NIAG-ON-THE-LAK HOUSEKEEPING				91,536	91,536
3205	N-O-T-L LAUNDRY/LINEN SERVICES				79,558	79,558
3206	N-O-T-L MAINTENANCE				109,830	109,830
3207	N-O-T-L ADMINISTRATION				228,160	228,160
3208	N-O-T-L EMPLOYEE BENEFITS					
	TOTAL EXPENDITURE	0			1,510,028	1,510,028
	TOTAL REVENUE	0			1,357,334-	1,357,334-
	NET EXPENDITURE	0			152,694	152,694

The Regional Municipality of Niagara

DEPARTMENT 3200 NIAG-ON-LAKE HOME FOR THE AGED

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET - EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET - CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET - TOTAL
PERSONNEL COSTS				1,206,897	1,206,897
ADMINISTRATIVE EXPENSES				2,566	2,566
MATERIALS, SUPPLIES & UTILITIES				126,835	126,835
REPAIRS & MAINTENANCE				10,500	10,500
PURCHASED SERVICES & OTHER OPER.EXP.				66,089	66,089
CAPITAL EQUIPMENT & RENOVATIONS				6,500	6,500
INTERFUNCTIONAL TRANSFERS				218,941	218,941
RECOVERIES-INTERFUNCTIONAL TRANSFERS				128,300-	128,300-
TOTAL EXPENDITURES				1,510,028	1,510,028
ONTARIO, CANADA SPECIFIC GRANTS				814,631-	814,631-
FEES & SERVICE CHARGES				532,703-	532,703-
OTHER REVENUE				10,000-	10,000-
TOTAL REVENUES				1,357,334-	1,357,334-

The Regional Municipality of Niagara

DEPARTMENT 3200 NIAG-ON-LAKE HOME FOR THE AGED

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
NET EXPENDITURES				152,694	152,694

The Regional Municipality of Niagara

DEPARTMENT 3300 SR CIT-LINHAVEN HOME SUMMARY

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
3301	SR CIT-LINHAVEN RES SOCIAL SER	243,440	259,133	264,423	3,024	267,447
3302	SR CIT-LINHAVEN-DIETARY SERV	1,247,106	1,235,590	1,273,282	21,512-	1,251,770
3303	SR CIT-LINHAVEN-NURSING SERV	4,336,445	4,522,879	4,701,946	51,013	4,752,959
3304	SR CIT-LINHAVEN-HOUSEKEEPING	565,662	573,091	552,118	1,066-	551,052
3305	SR CIT-LINHAVEN-LAUNDRY/LINEN	454,557	441,809	453,037		453,037
3306	SR CIT-LINHAVEN-MAINTENANCE	639,830	638,157	681,874		681,874
3307	SR CIT-LINHAVEN-ADMINISTRATION	606,661	602,227	622,543	2,000	624,543
3308	SR CIT-LINHAVEN-EMPLOYEE BENF					
	TOTAL EXPENDITURE	8,093,701	8,272,886	8,549,223	33,459	8,582,682
	TOTAL REVENUE	7,270,658-	7,419,515-	7,671,696-	40,482	7,631,214-
	NET EXPENDITURE	823,043	853,371	877,527	73,941	951,468

The Regional Municipality of Niagara

DEPARTMENT 3300 SR CIT-LINHAVEN HOME SUMMARY

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	6,640,533	6,743,598	7,137,775	31,459	7,169,234
ADMINISTRATIVE EXPENSES	9,270	10,916	13,799		13,799
MATERIALS, SUPPLIES & UTILITIES	784,593	770,174	770,935		770,935
REPAIRS & MAINTENANCE	94,552	90,566	99,345		99,345
PURCHASED SERVICES & OTHER OPER.EXP.	144,071	142,356	185,909		185,909
CAPITAL EQUIPMENT & RENOVATIONS	143,266	134,371	76,245	2,000	78,245
INTERFUNCTIONAL TRANSFERS	946,316	1,111,105	1,026,115		1,026,115
RECOVERIES-INTERFUNCTIONAL TRANSFERS	668,900-	730,200-	760,900-		760,900-
TOTAL EXPENDITURES	8,093,701	8,272,886	8,549,223	33,459	8,582,682
ONTARIO, CANADA SPECIFIC GRANTS	4,255,599-	4,424,315-	4,535,782-	265,584-	4,801,366-
FEES & SERVICE CHARGES	2,952,859-	2,930,000-	3,065,714-	306,066	2,759,648-
OTHER REVENUE	62,200-	65,200-	70,200-		70,200-
TOTAL REVENUES	7,270,658-	7,419,515-	7,671,696-	40,482	7,631,214-

The Regional Municipality of Niagara

DEPARTMENT 3300 SR CIT-LINHAVEN HOME SUMMARY

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET - EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET - CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET - TOTAL
NET EXPENDITURES	823,043	853,371	877,527	73,941	951,468

The Regional Municipality of Niagara

DEPARTMENT 3400 SR CIT-SUNSET HAVEN SUMMARY

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
3401	SR CIT-SUNSET HAVEN RES S.S.	245,731	244,493	265,914		265,914
3402	SR CIT-SUNSET-DIETARY SERVICES	1,272,854	1,288,103	1,339,348		1,339,348
3403	SR CIT-SUNSET-NURSING	4,381,864	4,293,584	4,563,395	13,177-	4,550,218
3404	SR CIT-SUNSET-HOUSEKEEPING	489,128	510,733	531,569		531,569
3405	SR CIT-SUNSET-LAUNDRY/LINEN	423,650	433,288	427,817		427,817
3406	SR CIT-SUNSET-MAINTENANCE	528,823	507,474	586,169		586,169
3407	SR CIT-SUNSET-ADMINISTRATION	592,138	588,566	624,655		624,655
3408	SR CIT-SUNSET-EMPLOYEE BENEFIT					
3410	SR CIT-SUNSET-NON-SUBSIDIZED	15,000	15,000	15,000		15,000
	TOTAL EXPENDITURE	7,949,188	7,881,241	8,353,867	13,177-	8,340,690
	TOTAL REVENUE	7,168,528-	7,140,725-	7,505,085-	15,277-	7,520,362-
	NET EXPENDITURE	780,660	740,516	848,782	28,454-	820,328

The Regional Municipality of Niagara

DEPARTMENT 3400 SR CIT-SUNSET HAVEN SUMMARY

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	6,571,797	6,565,903	7,012,350	13,177-	6,999,173
ADMINISTRATIVE EXPENSES	27,036	26,647	28,232		28,232
MATERIALS, SUPPLIES & UTILITIES	801,831	778,861	822,774		822,774
REPAIRS & MAINTENANCE	58,255	76,405	77,142		77,142
PURCHASED SERVICES & OTHER OPER.EXP.	148,709	146,524	205,530		205,530
CAPITAL EQUIPMENT & RENOVATIONS	87,517	87,506	116,873		116,873
INTERFUNCTIONAL TRANSFERS	929,243	914,195	849,766		849,766
RECOVERIES-INTERFUNCTIONAL TRANSFERS	675,200-	714,800-	758,800-		758,800-
TOTAL EXPENDITURES	7,949,188	7,881,241	8,353,867	13,177-	8,340,690
ONTARIO, CANADA SPECIFIC GRANTS	4,061,574-	4,141,825-	4,270,871-	109,575-	4,380,446-
FEES & SERVICE CHARGES	3,013,754-	2,911,500-	3,129,314-	94,298	3,035,016-
OTHER REVENUE	78,200-	72,400-	89,900-		89,900-
TRANSFERS FROM OTHER FUNDS	15,000-	15,000-	15,000-		15,000-

The Regional Municipality of Niagara

DEPARTMENT 3400 SR CIT-SUNSET HAVEN SUMMARY

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
TOTAL REVENUES	7,168,528-	7,140,725-	7,505,085-	15,277-	7,520,362-
NET EXPENDITURES	780,660	740,516	848,782	28,454-	820,328

The Regional Municipality of Niagara

DEPARTMENT 3500 SR CIT-NORTHLAND MANOR HOME

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
3501	SR CIT-NORTHLAND RES SOC SERV	83,106	81,607	87,882	6,049	93,931
3502	SR CIT-NORTHLAND-DIETARY SERV	463,668	458,628	477,553	12,045	489,598
3503	SR CIT-NORTHLAND-NURSING	1,238,119	1,248,193	1,266,668	27,706	1,294,374
3504	SR CIT-NORTHLAND-HOUSEKEEPING	137,758	126,591	155,572	6,146	161,718
3505	SR CIT-NORTHLAND-LAUNDRY/LINEN	101,415	113,295	96,430		96,430
3506	SR CIT-NORTHLAND-MAINTENANCE	186,635	193,534	210,701	3,500	214,201
3507	SR CIT-NORHTLAND-ADMIN	228,915	227,095	237,774	1,621	239,395
3508	SR CIT-NORTHLAND-EMPLOYEE BENF					
	TOTAL EXPENDITURE	2,439,616	2,448,943	2,532,580	57,067	2,589,647
	TOTAL REVENUE	2,195,568-	2,211,227-	2,286,720-	62,211-	2,348,931-
	NET EXPENDITURE	244,048	237,716	245,860	5,144-	240,716

The Regional Municipality of Niagara

DEPARTMENT 3500 SR CIT-NORTHLAND MANOR HOME

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	2,080,405	2,100,963	2,129,909	53,567	2,183,476
ADMINISTRATIVE EXPENSES	6,050	5,537	6,449		6,449
MATERIALS, SUPPLIES & UTILITIES	247,480	243,903	260,252		260,252
REPAIRS & MAINTENANCE	36,486	46,150	40,667		40,667
PURCHASED SERVICES & OTHER OPER.EXP.	61,894	60,541	76,919		76,919
CAPITAL EQUIPMENT & RENOVATIONS	31,260	33,850	53,724	3,500	57,224
INTERFUNCTIONAL TRANSFERS	220,041	199,399	196,460		196,460
RECOVERIES-INTERFUNCTIONAL TRANSFERS	244,000-	241,400-	231,800-		231,800-
TOTAL EXPENDITURES	2,439,616	2,448,943	2,532,580	57,067	2,589,647
ONTARIO, CANADA SPECIFIC GRANTS	1,340,375-	1,303,527-	1,363,556-	49,211-	1,412,767-
FEES & SERVICE CHARGES	804,093-	856,400-	875,564-		875,564-
OTHER REVENUE	51,100-	51,300-	47,600-	13,000-	60,600-
TOTAL REVENUES	2,195,568-	2,211,227-	2,286,720-	62,211-	2,348,931-

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET - EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET - CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET - TOTAL
NET EXPENDITURES	244,048	237,716	245,860	5,144-	240,716

The Regional Municipality of Niagara

DEPARTMENT 3600 SR CIT-DORCHESTER MANOR HOME

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
3601	SR CIT-DORCHESTER RES SOC SERV	86,648	76,992	92,916	7,159	100,075
3602	SR CIT-DORCHESTER-DIETARY SERV	407,990	419,664	431,011	1,827	432,838
3603	SR CIT-DORCHESTER-NURSING	1,291,749	1,302,341	1,418,417	2,736	1,421,153
3604	SR CIT-DORCHESTER-HOUSEKEEPING	163,568	165,304	167,246		167,246
3605	SR CIT-DORCHESTER-LNDRY/LINEN	110,377	104,702	106,357		106,357
3606	SR CIT-DORCHESTER-MAINTENANCE	206,310	163,483	204,107	1,211	205,318
3607	SR CIT-DORCHESTER-ADMIN	226,913	227,346	240,082	1,621	241,703
3608	SR CIT-DORCHESTER-EMPLOY BENF					
	TOTAL EXPENDITURE	2,493,555	2,459,832	2,660,136	14,554	2,674,690
	TOTAL REVENUE	2,255,264-	2,239,066-	2,396,947-	24,437-	2,421,384-
	NET EXPENDITURE	238,291	220,766	263,189	9,883-	253,306

The Regional Municipality of Niagara

DEPARTMENT 3600 SR CIT-DORCHESTER MANOR HOME

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	2,125,675	2,095,796	2,249,082	14,554	2,263,636
ADMINISTRATIVE EXPENSES	3,671	3,652	6,989		6,989
MATERIALS, SUPPLIES & UTILITIES	255,931	221,978	240,507		240,507
REPAIRS & MAINTENANCE	36,254	25,511	36,107		36,107
PURCHASED SERVICES & OTHER OPER.EXP.	67,563	58,876	70,864		70,864
CAPITAL EQUIPMENT & RENOVATIONS	24,570	25,270	43,768		43,768
INTERFUNCTIONAL TRANSFERS	211,091	267,749	263,619		263,619
RECOVERIES-INTERFUNCTIONAL TRANSFERS	231,200-	239,000-	250,800-		250,800-
TOTAL EXPENDITURES	2,493,555	2,459,832	2,660,136	14,554	2,674,690
ONTARIO, CANADA SPECIFIC GRANTS	1,314,937-	1,280,766-	1,404,931-	24,437-	1,429,368-
FEES & SERVICE CHARGES	914,227-	937,900-	963,316-		963,316-
OTHER REVENUE	26,100-	20,400-	28,700-		28,700-
TOTAL REVENUES	2,255,264-	2,239,066-	2,396,947-	24,437-	2,421,384-

The Regional Municipality of Niagara

DEPARTMENT 3600 SR CIT-DORCHESTER MANOR HOME

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
NET EXPENDITURES	238,291	220,766	263,189	9,883-	253,306

The Regional Municipality of Niagara

DEPARTMENT 3700 SR. CITIZENS SATELLITE HOMES

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
3707	SR CIT-SATELLITE HOMES-ADMIN	904,449	823,461	909,297	6,619	915,916
3708	SR CIT-SATELLITE HOMES-FR BENF					
	TOTAL EXPENDITURE	904,449	823,461	909,297	6,619	915,916
	TOTAL REVENUE	882,945-	802,533-	892,118-	7,737-	899,855-
	NET EXPENDITURE	21,504	20,928	17,179	1,118-	16,061

The Regional Municipality of Niagara

DEPARTMENT 3700 SR. CITIZENS SATELLITE HOMES

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	127,731	125,463	142,013	6,619	148,632
ADMINISTRATIVE EXPENSES	4,905	6,285	6,520		6,520
MATERIALS, SUPPLIES & UTILITIES	4,108	4,408	6,518		6,518
PURCHASED SERVICES & OTHER OPER.EXP.	748,041	669,421	736,051		736,051
CAPITAL EQUIPMENT & RENOVATIONS	1,000	280	300		300
INTERFUNCTIONAL TRANSFERS	29,364	28,604	29,495		29,495
RECOVERIES-INTERFUNCTIONAL TRANSFERS	10,700-	11,000-	11,600-		11,600-
TOTAL EXPENDITURES	904,449	823,461	909,297	6,619	915,916
ONTARIO, CANADA SPECIFIC GRANTS	50,176-	48,833-	29,738-	7,737-	37,475-
FEES & SERVICE CHARGES	832,769-	753,700-	862,380-		862,380-
TOTAL REVENUES	882,945-	802,533-	892,118-	7,737-	899,855-
NET EXPENDITURES	21,504	20,928	17,179	1,118-	16,061

The Regional Municipality of Niagara

DEPARTMENT 3809 SR CIT-DAY CARE SUMMARY

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
3807	SR CIT-DAY CARE ADMINISTRATION	384,848	390,869	419,833	49,118	468,951
3808	SR CIT-DAY CARE EMPLOYEE BEN.					
	TOTAL EXPENDITURE	384,848	390,869	419,833	49,118	468,951
	TOTAL REVENUE	322,689-	328,170-	378,233-	38,728-	416,961-
	NET EXPENDITURE	62,159	62,699	41,600	10,390	51,990

The Regional Municipality of Niagara

DEPARTMENT 3807 SR CIT-DAY CARE ADMINISTRATION

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	TOTAL
3821	SR CIT-DAY CARE-SUNSET HAVEN	66,550	64,887	68,724		68,724
3822	SR CIT-DAY CARE-NORTHLAND	58,831	52,080	63,942	2,862	66,804
3823	SR CIT-DAY CARE-DORCHESTER	67,794	84,507	76,884	2,862	79,746
3824	SR CIT-DAY CARE-LINHAVEN	67,859	66,959	73,419		73,419
3825	SR CIT-DAY CARE-FORT ERIE	63,695	65,965	67,297	3,362	70,659
3826	SR CIT-DAY CARE-GRIMSBY	60,119	56,471	69,567	2,862	72,429
3827	SR CIT-DAY CARE NIAGARA-O-T-L				37,170	37,170
	TOTAL EXPENDITURE	384,848	390,869	419,833	49,118	468,951

The Regional Municipality of Niagara

DEPARTMENT 3800 SR CIT-DAY CARE SUMMARY

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	300,860	310,976	332,166	37,562	369,728
ADMINISTRATIVE EXPENSES	4,750	4,200	4,850	400	5,250
MATERIALS, SUPPLIES & UTILITIES	62,845	61,520	69,360	6,705	76,065
REPAIRS & MAINTENANCE	590	155	590	80	670
PURCHASED SERVICES & OTHER OPER.EXP.	13,205	13,230	13,915	500	14,415
CAPITAL EQUIPMENT & RENOVATIONS	210	150		500	500
INTERFUNCTIONAL TRANSFERS	25,288	32,538	32,252	3,371	35,623
RECOVERIES-INTERFUNCTIONAL TRANSFERS	22,900-	31,900-	33,300-		33,300-
TOTAL EXPENDITURES	384,848	390,869	419,833	49,118	468,951
ONTARIO, CANADA SPECIFIC GRANTS	192,424-	225,255-	249,393-	31,978-	281,371-
FEES & SERVICE CHARGES	130,265-	102,915-	128,840-	6,750-	135,590-
TOTAL REVENUES	322,689-	328,170-	378,233-	38,728-	416,961-

The Regional Municipality of Niagara

DEPARTMENT 3800 SR CIT-DAY CARE SUMMARY

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
NET EXPENDITURES	62,159	62,699	41,600	10,390	51,990

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
3906	LIFE ENRICHMENT-ALZHEIMER PROJ	187,319	145,364	186,266	25,513	211,779
3907	LIFE ENRICHMENT-ADMINISTRATION	237,056	251,855	277,758	20,269	298,027
3908	LIFE ENRICHMENT-EMPLOYEE BENEF					
	TOTAL EXPENDITURE	424,375	397,219	464,024	45,782	509,806
	TOTAL REVENUE	305,847-	271,292-	323,470-	37,323-	360,793-
	NET EXPENDITURE	118,528	125,927	140,554	8,459	149,013

The Regional Municipality of Niagara

DEPARTMENT 39CO SR CIT-LIFE ENRICHMENT PROGRAM

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	320,021	348,693	392,197	37,082	429,279
ADMINISTRATIVE EXPENSES	30,250	32,500	37,400		37,400
MATERIALS, SUPPLIES & UTILITIES	20,500	16,100	30,700	4,500	35,200
REPAIRS & MAINTENANCE	80	80	80		80
PURCHASED SERVICES & OTHER OPER.EXP.	58,440	17,925	22,501	3,200	25,701
CAPITAL EQUIPMENT & RENOVATIONS	1,500	1,500	1,500	1,000	2,500
INTERFUNCTIONAL TRANSFERS	11,284	10,121	10,846		10,846
RECOVERIES-INTERFUNCTIONAL TRANSFERS	17,700-	29,700-	31,200-		31,200-
TOTAL EXPENDITURES	424,375	397,219	464,024	45,782	509,806
ONTARIO, CANADA SPECIFIC GRANTS	271,312-	248,312-	259,230-	37,323-	296,553-
FEES & SERVICE CHARGES	34,535-	22,980-	64,240-		64,240-
TOTAL REVENUES	305,847-	271,292-	323,470-	37,323-	360,793-

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
NET EXPENDITURES	118,528	125,927	140,554	8,459	149,013

CHILDREN'S SERVICES COMMITTEE

The Regional Municipality of Niagara

DEPARTMENT 2500 NIAGARA CHILDREN SERV COMM
COST CENTRE 2510 NIAGARA CHILDREN SERVICE-ADMIN

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	172,868	103,106	176,852	28,281	205,133
ADMINISTRATIVE EXPENSES	8,093	11,254	8,540	1,229	9,769
MATERIALS, SUPPLIES & UTILITIES	9,437	9,667	10,238		10,238
PURCHASED SERVICES & OTHER OPER.EXP.	4,107	6,547	6,565	2,500	9,065
CAPITAL EQUIPMENT & RENOVATIONS			2,000		2,000
INTERFUNCTIONAL TRANSFERS	1,279	1,838	1,350		1,350
TOTAL EXPENDITURES	195,784	132,412	205,545	32,010	237,555
ONTARIO, CANADA SPECIFIC GRANTS	140,399-	95,144-	181,236-		181,236-
TOTAL REVENUE	140,399-	95,144-	181,236-		181,236-
NET EXPENDITURES	55,385	37,268	24,309	32,010	56,319

FAMILY & CHILDREN'S SERVICES

STATEMENT OF FUNCTION AND GOALS & OBJECTIVES:

1. To protect children from abuse or neglect and be committed to a wide range of preventive, supportive and developmental services that will benefit children, families and individuals in our community.

The Regional Municipality of Niagara

DEPARTMENT FAMILY & CHILD SERVICES
COST CENTRE 8400 FAMILY & CHILD SERVICES

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PURCHASED SERVICES & OTHER OPER.EXP.	1,486,953	1,428,648	1,646,577		1,646,577
TOTAL EXPENDITURES	1,486,953	1,428,648	1,646,577		1,646,577

HEALTH SERVICES DEPARTMENT

The Regional Municipality of Niagara

DEPARTMENT 6000 HEALTH SERVICE DEPARTMENT

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET - EXISTING SERVICE LEVEL	1988 CURRENT BUDGET - CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET - TOTAL
6100	HS-CALENDAR YEAR PROGRAMS	6,451,928	6,637,885	7,530,818	142,687	7,673,505
6150	HS-FISCAL YEAR PROGRAMS	6,640,945	6,575,432	8,214,558	160,400	8,374,958
	TOTAL EXPENDITURE	13,092,873	13,213,317	15,745,376	303,087	16,048,463
	TOTAL REVENUE	11,778,043-	11,836,590-	14,258,580-	280,455-	14,539,035-
	NET EXPENDITURE	1,314,830	1,376,727	1,486,796	22,632	1,509,428

The Regional Municipality of Niagara

DEPARTMENT 6100 HS-CALENDAR YEAR PROGRAMS

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET - EXISTING SERVICE LEVEL	1988 CURRENT BUDGET - CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET - TOTAL
6200	HS-GENERAL PROGRAMS	5,635,224	5,757,756	6,621,633	142,687	6,764,320
6300	HS-INFANT ED & PARENT TEACHING	225,138	260,016	232,220		232,220
6400	HS-FAMILY PLANNING	431,021	446,352	440,286		440,286
6600	HS-ENVIRONMENT PROGRAM	160,545	173,761	236,679		236,679
	TOTAL EXPENDITURE	6,451,928	6,637,885	7,530,818	142,687	7,673,505
	TOTAL REVENUE	5,137,098-	5,261,158-	6,044,022-	120,055-	6,164,077-
	NET EXPENDITURE	1,314,830	1,376,727	1,486,796	22,632	1,509,428

The Regional Municipality of Niagara

DEPARTMENT 6200 HS-GENERAL PROGRAMS

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
6205	HS/GEN- ADMINISTRATIVE SERVICE	805,497	815,943	907,004	16,441	923,445
6220	NURSING-GENERAL	2,802,833	2,996,424	3,287,295	96,366	3,383,661
6231	HS/GEN-A.I.D.S. PROGRAM					
6235	HS/GEN- MEDICAL DIVISION	290,167	276,514	300,068	2,600	302,668
6249	HS/GEN-DENTAL DIVISION	551,253	586,248	927,802	715	928,517
6260	HS/GEN-NUTRITION	58,697	62,149	65,053	26,240	91,293
6270	INSPECTION DIVISION	1,126,777	1,020,478	1,134,411	325	1,134,736
6290	HS/GEN-PAYROLL RELATED COSTS					
	TOTAL EXPENDITURE	5,635,224	5,757,756	6,621,633	142,687	6,764,320
	TOTAL REVENUE	4,320,394-	4,338,822-	5,134,837-	120,055-	5,254,892-
	NET EXPENDITURE	1,314,830	1,418,934	1,486,796	22,632	1,509,428

Administrative Services:

STATEMENT OF FUNCTION:

1. To co-ordinate and facilitate the administrative functions and resources of the Department.

GOALS & OBJECTIVES:

1. To co-ordinate all administrative matters and provide a resource to the Department in terms of finance, personnel and planning functions.
2. To establish linkages between the Health Services Department and other Regional Departments such as Finance, Personnel, Clerk's, Planning, Solicitor's etc.
3. To arrange for and co-ordinate services provided by the Region, as well as other external organizations.
4. To undertake an ongoing review of the facility needs of the Department.
5. To co-ordinate and facilitate public relations activities as delegated by the Medical Officer of Health.
6. To oversee the Manager of Information Services, ensuring direct line responsibility for professional development, performance appraisal, recruitment and monitoring of activity.
7. To co-ordinate clerical support services in decentralized office settings.

Information Services:

STATEMENT OF FUNCTION:

1. To administer the various information systems currently utilized by the Department with evaluation and enhancements to improve the service provided and the performance of the systems currently in use.
2. To act as a resource to Department management and staff for any information processing needs.

GOALS & OBJECTIVES:

1. To provide effective and efficient methods for the Department to gather, process and present information.
2. To plan, implement and evaluate new information systems in an effort to increase the accuracy and efficiency of maintaining records within the Department.
3. To re-evaluate and recommend changes to existing systems in an effort to meet goals set for this service.
4. To act as a resource for the Department and other agencies seeking consultation with this Department on information systems and all related matters.

The Regional Municipality of Niagara

DEPARTMENT 6205 HS/GEN- ADMINISTRATIVE SERVICE

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
6210	HS/GEN - CO-ORDINATOR	805,497	815,943	781,363	14,921	796,284
6212	HS/GEN-INFORMATION SERVICES			125,641	1,520	127,161
	TOTAL EXPENDITURE	805,497	815,943	907,004	16,441	923,445
	TOTAL REVENUE	3,986,300-	3,986,252-	690,999-	12,331-	703,330-
	NET EXPENDITURE	3,180,803-	3,170,309-	216,005	4,110	220,115

The Regional Municipality of Niagara

DEPARTMENT 6205 HS/GEN- ADMINISTRATIVE SERVICE

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET - EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET - CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET - TOTAL
PERSONNEL COSTS	305,983	311,173	418,271	8,621	426,892
ADMINISTRATIVE EXPENSES	12,165	8,816	17,084		17,084
MATERIALS, SUPPLIES & UTILITIES	107,500	118,108	97,000	300	97,300
REPAIRS & MAINTENANCE	5,000	4,728	5,100		5,100
PURCHASED SERVICES & OTHER OPER.EXP.	66,695	47,948	34,193		34,193
FINANCIAL EXPENDITURES	150		14,364		14,364
CAPITAL EQUIPMENT & RENOVATIONS	14,000	13,024	22,500	7,520	30,020
INTERFUNCTIONAL TRANSFERS	294,004	312,146	298,492		298,492
TOTAL EXPENDITURES	805,497	815,943	907,004	16,441	923,445
ONTARIO, CANADA SPECIFIC GRANTS	3,944,491-	3,947,012-	648,016-	12,331-	660,347-
OTHER REVENUE	41,809-	39,240-	42,983-		42,983-
TOTAL REVENUES	3,986,300-	3,986,252-	690,999-	12,331-	703,330-

The Regional Municipality of Niagara

DEPARTMENT 6205 HS/GEN- ADMINISTRATIVE SERVICE

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
NET EXPENDITURES	3,180,803-	3,170,309-	216,005	4,110	220,115

Nursing - General:

STATEMENT OF FUNCTION:

1. To provide public health nursing services which focus on Primary Prevention but include limited services for Secondary Prevention and Tertiary Prevention.

GOALS & OBJECTIVES:

1. To significantly reduce the impact of important health problems and health hazards as identified by each nursing progam, on the residents of the Niagara Region.
2. To promote optimal physical and emotional well-being to the residents of our Region.

The Regional Municipality of Niagara

DEPARTMENT 6220 NURSING-GENERAL

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
6219	HS/GEN-HOME CARE NURSING SERV				52,159	52,159
6221	HS/GEN-NURSING ADMINISTRATION	87,273	90,855	119,125		119,125
6223	HS/GEN-SCREENING PROGRAMS	200,627	209,805	186,630		186,630
6224	HS/GEN-MATERNAL & CHILD HEALTH	656,988	762,456	796,920	40,767	837,687
6225	HS/GEN-ADULT/GERIATRIC HEALTH	500,320	621,739	604,389	2,000	606,389
6226	HS/GEN-COMMMUNICABLE DISEASES	243,018	266,579	295,223	1,440	296,663
6227	1987 BUDGET ONLY	316,938				
6228	HS/GEN-SCHOOL HLTH/ELEM/SECOND	695,035	932,022	1,176,352		1,176,352
6229	HS/GEN-NURSING/PRENATAL	102,634	112,968	108,656		108,656
	TOTAL EXPENDITURE	2,802,833	2,996,424	3,287,295	96,366	3,383,661
	TOTAL REVENUE	209,164-	234,324-	2,512,725-	85,514-	2,598,039-
	NET EXPENDITURE	2,593,669	2,762,100	774,570	11,052	785,622

The Regional Municipality of Niagara

DEPARTMENT 6220 NURSING-GENERAL

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	2,612,130	2,786,302	3,071,859	87,321	3,159,180
ADMINISTRATIVE EXPENSES	123,710	140,532	148,571	3,409	151,980
MATERIALS, SUPPLIES & UTILITIES	49,543	49,239	48,095	5,140	53,235
REPAIRS & MAINTENANCE	2,350	1,815	1,950		1,950
PURCHASED SERVICES & OTHER OPER.EXP.	5,800	7,996	6,320	246	6,566
INTERFUNCTIONAL TRANSFERS	9,300	10,540	10,300	250	10,750
TOTAL EXPENDITURES	2,802,833	2,996,424	3,287,295	96,366	3,383,661
ONTARIO, CANADA SPECIFIC GRANTS	18,164-		2,323,725-	33,155-	2,356,880-
FEES & SERVICE CHARGES	191,000-	223,308-	189,000-	52,159-	241,159-
TOTAL REVENUES	209,164-	234,324-	2,512,725-	85,314-	2,598,039-
NET EXPENDITURES	2,593,669	2,762,100	774,570	11,052	785,622

The Regional Municipality of Niagara

DEPARTMENT 6235 HS/GEN- MEDICAL DIVISION

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
6222	1987 BUDGET ONLY	56,407				
6236	ASSOCIATE M.O.H. DIVISION		67,565	73,359	2,600	75,959
6240	HS/GEN-M.O.H.	233,760	208,949	226,709		226,709
	TOTAL EXPENDITURE	290,167	276,514	300,068	2,600	302,668
	TOTAL REVENUE	0		225,049-	1,950-	226,999-
	NET EXPENDITURE	290,167	276,514	75,019	650	75,669

The Regional Municipality of Niagara

DEPARTMENT 6235 HS/GEN- MEDICAL DIVISION

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	234,482	213,148	233,516		233,516
ADMINISTRATIVE EXPENSES	19,310	14,709	20,421		20,421
MATERIALS, SUPPLIES & UTILITIES	10,825	10,054	12,509	2,600	15,109
REPAIRS & MAINTENANCE	500	250	522		522
PURCHASED SERVICES & OTHER OPER.EXP.	23,550	37,573	32,150		32,150
INTERFUNCTIONAL TRANSFERS	1,500	780	950		950
TOTAL EXPENDITURES	290,167	276,514	300,068	2,600	302,668
ONTARIO, CANADA SPECIFIC GRANTS			225,049-	1,950-	226,999-
TOTAL REVENUES			225,049-	1,950-	226,999-
NET EXPENDITURES	290,167	276,514	75,019	650	75,669

Dental Preventive:

STATEMENT OF FUNCTION:

1. To provide and evaluate a comprehensive dental preventive and treatment program to ensure that care, service, education and optimal dental health is available for all of the residents of Regional Niagara.

GOALS & OBJECTIVES:

1. To ensure that Phase I of Ministry of Health, Mandatory Core Guidelines are being fully met by June 30th, 1988.
2. To ensure that staff morale, safety and efficiency are being properly maintained and encouraged.

The Regional Municipality of Niagara

DEPARTMENT 6249 HS/GEN-DENTAL DIVISION

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
6250	HS/GEN-DENTAL PROG-PREVENTATIV	444,649	479,642	487,423	715	488,138
6256	HS/GEN-DENTAL-FOR CHILDREN	106,604	106,606	440,379		440,379
	TOTAL EXPENDITURE	551,253	586,248	927,802	715	928,517
	TOTAL REVENUE	106,604-	106,606-	805,947-	536-	806,483-
	NET EXPENDITURE	444,649	479,642	121,855	179	122,034

The Regional Municipality of Niagara

DEPARTMENT 6249 HS/GEN-DENTAL DIVISION

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	366,556	411,360	418,633		418,633
ADMINISTRATIVE EXPENSES	30,172	22,216	31,980	715	32,695
MATERIALS, SUPPLIES & UTILITIES	34,620	33,767	34,631		34,631
PURCHASED SERVICES & OTHER OPER.EXP.	104,370	104,286	429,447		429,447
CAPITAL EQUIPMENT & RENOVATIONS	11,285	11,185	8,711		8,711
INTERFUNCTIONAL TRANSFERS	4,250	3,434	4,400		4,400
TOTAL EXPENDITURES	551,253	586,248	927,802	715	928,517
ONTARIO, CANADA SPECIFIC GRANTS	106,604-	106,606-	805,947-	536-	806,483-
TOTAL REVENUES	106,604-	106,606-	805,947-	536-	806,483-
NET EXPENDITURES	444,649	479,642	121,855	179	122,034

Nutrition:

STATEMENT OF FUNCTION:

1. To provide consultation, leadership and services for the development, implementation of nutrition programs to Department Staff, community organizations and agencies, health, education, social service, recreation and fitness professionals and the general public.
2. To promote activities which inform the Niagara Community of the relationship between nutrition and health.
3. To provide educational opportunities for professionals in training and participate in applied research.

GOALS & OBJECTIVES:

1. To identify community nutrition needs and strategy development to meet these identified needs.
2. To provide nutrition education services and consultation to health agency programs.
3. To provide nutrition education services and consultation to community programs.

The Regional Municipality of Niagara

DEPARTMENT 6000 HEALTH SERVICE DEPARTMENT
COST CENTRE 6260 HS/GEN-NUTRITICN

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	50,362	53,196	55,631	24,921	80,552
ADMINISTRATIVE EXPENSES	2,640	2,828	2,939	1,295	4,234
MATERIALS, SUPPLIES & UTILITIES	3,970	4,135	4,328	24	4,352
PURCHASED SERVICES & OTHER OPER.EXP.	255	340	370		370
INTERFUNCTIONAL TRANSFERS	1,470	1,650	1,785		1,785
TOTAL EXPENDITURES	58,697	62,149	65,053	26,240	91,293
ONTARIO, CANADA SPECIFIC GRANTS			47,965-	19,680-	67,645-
TRANSFERS FROM OTHER FUNDS		480-	1,100-		1,100-
TOTAL REVENUE		480-	49,065-	19,680-	68,745-
NET EXPENDITURES	58,697	61,669	15,988	6,560	22,548

Inspection:

STATEMENT OF FUNCTION:

1. To provide a preventive community health and sanitation program within the framework of all applicable Federal and Provincial Acts, Regulations, and Guidelines thereunder.

GOALS & OBJECTIVES:

1. To maintain a high standard of community health through a generalized program by qualified certified public health inspectors who work in selected geographic areas.
2. To provide a generalized community health and sanitation program, particularly in the areas of sanitation in industry and the retail level, housing of residents and the work environment.
3. To increase from 66% to 75% compliance with the Ministry of Health CORE Program requirements.

The Regional Municipality of Niagara

DEPARTMENT 6270 INSPECTION DIVISION

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
6269	HS/GEN-INSPECTION ADMIN	105,773	100,745	102,123		102,123
6271	1987 BUDGET ONLY	509,798	403,404			
6272	HS/GEN-FOOD HANDLER EDUCATION	21,038	23,208	23,386		23,386
6274	HS/GEN-GENERAL SANITATION	462,065	465,128	978,322	325	978,647
6275	HS/GEN-MOSQUITO CONTROL PROG.			2,181		2,181
6279	HS/GEN-SUMMER STUDENT PROGRAM	25,803	27,966	28,399		28,399
6280	1987 BUDGET ONLY	2,300	27			
	TOTAL EXPENDITURE	1,126,777	1,020,478	1,134,411	325	1,134,736
	TOTAL REVENUE	18,326-	10,920-	851,052-	244-	851,296-
	NET EXPENDITURE	1,108,451	1,009,558	283,359	81	283,440

The Regional Municipality of Niagara

DEPARTMENT 6270 INSPECTION DIVISION

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET - EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET - CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET - TOTAL
PERSONNEL COSTS	1,005,101	910,466	991,221	325	991,546
ADMINISTRATIVE EXPENSES	96,330	99,688	111,800		111,800
MATERIALS, SUPPLIES & UTILITIES	20,010	8,836	23,670		23,670
REPAIRS & MAINTENANCE	200		200		200
PURCHASED SERVICES & OTHER OPER.EXP.	1,530	72	4,390		4,390
INTERFUNCTIONAL TRANSFERS	3,606	1,416	3,130		3,130
TOTAL EXPENDITURES	1,126,777	1,020,478	1,134,411	325	1,134,736
ONTARIO, CANADA SPECIFIC GRANTS	17,516-	9,684-	850,082-	244-	850,326-
FEES & SERVICE CHARGES	810-	1,236-	970-		970-
TOTAL REVENUES	18,326-	10,920-	851,052-	244-	851,296-
NET EXPENDITURES	1,108,451	1,009,558	283,359	81	283,440

The Regional Municipality of Niagara

DEPARTMENT 6150 HS-FISCAL YEAR PROGRAMS

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
6500	HS-HOME CARE	5,754,017	5,745,744	7,843,269		7,843,269
6515	HS-HOME CARE /SCHOOL SERVICES	508,324	487,248			
6700	HS-COMMUNITY MENTAL HEALTH	378,604	342,440	371,289		371,289
6800	HS - A.I.D.S. PROGRAM				160,400	160,400
	TOTAL EXPENDITURE	6,640,945	6,575,432	8,214,558	160,400	8,374,958
	TOTAL REVENUE	6,640,945-	6,575,432-	8,214,558-	160,400-	8,374,958-
	NET EXPENDITURE	0				

Health Education:

STATEMENT OF FUNCTION:

1. To assess health education needs, plan, develop and implement Health Education and Health Promotion Programs and resources for the Department.
2. To act as a liaison to, support and co-ordinate promotional strategies with other health promotion agencies, individuals, industries and interest groups.
3. To act as a source of information to the public, news media and community on healthy living and health risk factors as well as information about the services of the Department.

GOALS & OBJECTIVES:

1. To promote optimal health to the entire Niagara population through such means as Health Education, public policy, environmental and organizational change.
2. To assess, plan, implement and evaluate an organized health promotion plan in Niagara by promoting a healthy lifestyle to individuals, groups and organizations.
3. To provide Health Education and Promotion services as needed to the staff of the Department.
4. To act as an advocate and resource for issues related to lifestyle risk factors and health promotion to the public, news media and to the community.

Environment:

STATEMENT OF FUNCTION:

1. To provide a preventive community health and sanitation program within the framework of all applicable Federal and Provincial Acts, Regulations and Guidelines thereunder.

GOALS & OBJECTIVES:

1. To divide the Environmental Program into 2 divisions, North and South Niagara.
2. To provide and train a program specialist for all large septic systems developments in the Region - from within the Inspection Organization.
3. To provide more conformity and to ensure new legislation is met (i.e. - approval of large septic system plans and installations).
4. To ensure complaints under Part VII of the Environmental Protection Act are investigated within at least two days of being received by the Department.
5. To develop an efficient recording and filing system for reporting on and identifying all problematic lots within the Region.

School Health Support Services:

STATEMENT OF FUNCTION

1. To administer a co-ordinated delivery of appropriate health care services to students requiring health support services in order to attend school.

GOALS AND OBJECTIVES

1. To ensure eligibility for admission to the Program according to the Ministry Guidelines.
2. To establish a Home Care goal for each patient based on identified needs.
3. To exercise fiscal responsibility by carefully monitoring services to avoid unnecessary expenditures.

Home Care

STATEMENT OF FUNCTION:

1. To administer a co-ordinated delivery of appropriate multi-disciplinary health care services in the homes of eligible Niagara residents.

GOALS & OBJECTIVES:

1. To ensure eligibility for admission to the Home Care Program according to the legislated criteria.

2. To establish a Home Care goal for each patient based on identified service needs.

3. To exercise fiscal responsibility by carefully monitoring services to avoid unnecessary expenditures.

The Regional Municipality of Niagara

DEPARTMENT: 6000 - HEALTH SERVICE DEPARTMENT
100% subsidized programs

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
6300	Infant Ed. & Parent Teaching	225,138	260,016	232,220		232,220
6400	Family Planning	431,021	446,352	440,286		440,286
6500	Home Care	6,262,341	6,232,992	7,843,269		7,843,269
6600	Environment Program	160,545	173,761	236,679		236,679
6700	Community Mental Health	378,604	342,440	371,289		371,289
6800	A.I.D.S. Program				160,400	160,400
	Expenditure Totals	7,457,649	7,455,561	9,123,743	160,400	9,284,143
	Revenue Totals	7,457,649	7,490,268	9,123,743	160,400	9,284,143
	Net Totals	--	34,707	--	--	--

PROTECTION TO PERSONS & PROPERTY

STATEMENT OF FUNCTION:

1. The Niagara Regional Board of Commissioners of Police are responsible for overseeing the provision of Police Services for the protection of citizens and the maintenance of law and order in the Regional Municipality of Niagara.
2. To monitor police activities and provide the office of the Chief of Police with policy direction for the effective operation of the Police Force while ensuring that sufficient resources are available to enable the Force to discharge its duties, in accordance with the requirements set out in the Police Act of Ontario and the guidelines provided by the Ontario Police Commission.

The Regional Municipality of Niagara

DEPARTMENT 7000 POLICE FORCE AND COMMISSION

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
7001	POL-POLICE FORCE	39,357,004	38,338,635	42,042,356	90,844	42,133,200
7900	POL-POLICE COMMISSION	419,669		441,044	46,503	487,547
	TOTAL EXPENDITURE	39,776,673	38,338,635	42,483,400	137,347	42,620,747
	TOTAL REVENUE	613,985	445,636-	851,954-	30,000-	881,954-
	NET EXPENDITURE	39,162,688	37,892,999	41,631,446	107,347	41,738,793

The Regional Municipality of Niagara

DEPARTMENT 7001 POL-POLICE FORCE

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
7100	POL-NO.1 DIVISION	9,659,438	8,888,194	10,907,710		10,907,710
7200	POL-NO.2 DIVISION	6,360,392	6,307,735	7,306,249		7,306,249
7300	POL-NO.3 DIVISION	5,457,477	5,365,115	6,232,608		6,232,608
7400	POL-HEADQUARTERS ADMIN	8,119,825	7,627,079	9,837,577	74,175	9,911,752
7500	POL-HEADQUARTERS OPERATIONS	2,669,229	2,841,600			
7600	POL-BUILDING ACCOMODATIONS	1,780,642	1,793,111	2,000,874	6,625	2,007,499
7800	POL-FRINGE BENEFITS	5,310,001	5,515,801	5,757,338	10,044	5,767,382
	TOTAL EXPENDITURE	39,357,004	38,338,635	42,042,356	90,844	42,133,200
	TOTAL REVENUE	528,985-	445,636-	748,941-		748,941-
	NET EXPENDITURE	38,828,019	37,892,999	41,293,415	90,844	41,384,259

The Regional Municipality of Niagara

DEPARTMENT 7100 POL-NO.1 DIVISION

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
7105	POL-ST CATHARINES DIVISION HQ	8,208,494	7,482,294	9,254,774		9,254,774
7180	POL-GRIMSBY DETACHMENT	1,450,944	1,405,900	1,652,936		1,652,936
	TOTAL EXPENDITURE	9,659,438	8,888,194	10,907,710		10,907,710
	TOTAL REVENUE	0	58,623-	56,856-		56,856-
	NET EXPENDITURE	9,659,438	8,829,571	10,850,854		10,850,854

The Regional Municipality of Niagara

DEPARTMENT 7105 POL-ST CATHARINES DIVISION HQ

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
7110	POL-ST CATHARINES ADMIN	244,920	227,912	346,326		346,326
7120	POL-ST CATH UNIFORM PATROL	5,791,449	4,985,000	6,555,401		6,555,401
7130	POL-ST CATH TRAFFIC INVESTIG	139,995	136,780	150,123		150,123
7140	POL-ST CATH SPECIAL ASSIGNMENT	538,423	651,935	698,980		698,980
7150	POL-ST CATHARINES C.I.B.	1,493,707	1,480,667	1,503,944		1,503,944
7160	POL-ST CATH IDENTIFICATION					
	TOTAL EXPENDITURE	8,208,494	7,482,294	9,254,774		9,254,774
	TOTAL REVENUE	0	54,692-	53,126-		53,126-
	NET EXPENDITURE	8,208,494	7,427,602	9,201,648		9,201,648

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DEPARTMENT 7105 POL-ST CATHARINES DIVISION HQ

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	8,093,744	7,378,595	8,588,775		8,588,775
ADMINISTRATIVE EXPENSES	57,445	59,963	72,594		72,594
MATERIALS, SUPPLIES & UTILITIES	4,875	3,975	65,840		65,840
REPAIRS & MAINTENANCE	12,437	8,740	12,300		12,300
PURCHASED SERVICES & OTHER OPER.EXP.	9,224	10,955	9,800		9,800
CAPITAL EQUIPMENT & RENOVATIONS	30,769	20,066	19,737		19,737
INTERFUNCTIONAL TRANSFERS			485,728		485,728
TOTAL EXPENDITURES	8,208,494	7,482,294	9,254,774		9,254,774
FEES & SERVICE CHARGES		54,692-	53,126-		53,126-
TOTAL REVENUES		54,692-	53,126-		53,126-
NET EXPENDITURES	8,208,494	7,427,602	9,201,648		9,201,648

The Regional Municipality of Niagara

DEPARTMENT 7180 POL-GRIMSBY DETACHMENT

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
7181	POL-GRIMSBY ADMINISTRATION	109,919	106,009	110,785		110,785
7182	POL-GRIMSBY UNIFORM PATROL	1,127,406	1,065,546	1,304,516		1,304,516
7183	POL-GRIMSBY C.I.B.	174,010	194,658	192,612		192,612
7184	POL-GRIMSBY DAY DUTIES UNIT	39,609	39,687	45,023		45,023
	TOTAL EXPENDITURE	1,450,944	1,405,900	1,652,936		1,652,936
	TOTAL REVENUE	0	3,931-	3,730-		3,730-
	NET EXPENDITURE	1,450,944	1,401,969	1,649,206		1,649,206

The Regional Municipality of Niagara

DEPARTMENT 7180 POL-GRIMSBY DETACHMENT

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	1,429,366	1,390,231	1,508,061		1,508,061
ADMINISTRATIVE EXPENSES	8,250	5,049	6,416		6,416
MATERIALS, SUPPLIES & UTILITIES	5,088	1,975	12,650		12,650
REPAIRS & MAINTENANCE	2,383	2,084	2,950		2,950
PURCHASED SERVICES & OTHER OPER.EXP.	874	582	1,000		1,000
CAPITAL EQUIPMENT & RENOVATIONS	4,983	5,979	6,200		6,200
INTERFUNCTIONAL TRANSFERS			115,659		115,659
TOTAL EXPENDITURES	1,450,944	1,405,900	1,652,936		1,652,936
FEES & SERVICE CHARGES		3,931-	3,730-		3,730-
TOTAL REVENUES		3,931-	3,730-		3,730-
NET EXPENDITURES	1,450,944	1,401,969	1,649,206		1,649,206

The Regional Municipality of Niagara

DEPARTMENT 7200 POL-NO.2 DIVISION

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
7205	POL-NIAGARA FALLS DIVISION HQ	4,761,768	4,619,929	5,451,332		5,451,332
7280	POL-FORT ERIE DETACHMENT	1,598,624	1,687,806	1,854,917		1,854,917
	TOTAL EXPENDITURE	6,360,392	6,307,735	7,306,249		7,306,249
	TOTAL REVENUE	103,990-	64,387-	52,000-		52,000-
	NET EXPENDITURE	6,256,402	6,243,348	7,254,249		7,254,249

The Regional Municipality of Niagara

DEPARTMENT 7205 POL-NIAGARA FALLS DIVISION HQ

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
7210	POL-NIAGARA FALLS ADMIN	246,903	288,441	328,611		328,611
7220	POL-N FALLS UNIFORM PATROL	3,058,694	2,733,794	3,567,252		3,567,252
7230	POL-N FALLS TRAFFIC INVESTIG	39,808	47,910	43,427		43,427
7240	POL-N FALLS SPECIAL ASSIGNMENT	409,570	527,341	429,385		429,385
7250	POL-NIAGARA FALLS C.I.B.	1,006,793	1,022,443	1,082,657		1,082,657
7260	POL-N FALLS IDENTIFICATION					
	TOTAL EXPENDITURE	4,761,768	4,619,929	5,451,332		5,451,332
	TOTAL REVENUE	0	23,627-	23,000-		23,000-
	NET EXPENDITURE	4,761,768	4,596,302	5,428,332		5,428,332

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DEPARTMENT 7205 POL-NIAGARA FALLS DIVISION HQ

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	4,679,517	4,544,112	5,024,977		5,024,977
ADMINISTRATIVE EXPENSES	36,995	34,618	47,924		47,924
MATERIALS, SUPPLIES & UTILITIES	6,907	5,385	38,400		38,400
REPAIRS & MAINTENANCE	9,950	5,006	6,050		6,050
PURCHASED SERVICES & OTHER OPER.EXP.	7,510	9,085	11,320		11,320
CAPITAL EQUIPMENT & RENOVATIONS	20,889	21,723	27,852		27,852
INTERFUNCTIONAL TRANSFERS			294,809		294,809
TOTAL EXPENDITURES	4,761,768	4,619,929	5,451,332		5,451,332
FEES & SERVICE CHARGES		23,627-	23,000-		23,000-
TOTAL REVENUES		23,627-	23,000-		23,000-
NET EXPENDITURES	4,761,768	4,596,302	5,428,332		5,428,332

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DEPARTMENT 7280 POL-FORT ERIE DETACHMENT

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
7281	POL-FORT ERIE ADMINISTRATION	111,937	105,469	111,931		111,931
7282	POL-FORT ERIE UNIFORM PATROL	1,156,077	1,213,757	1,365,140		1,365,140
7283	POL-FORT ERIE C.I.B.	252,541	219,405	279,941		279,941
7284	POL-FORT ERIE DAY DUTIES UNIT	78,069	149,175	97,905		97,905
	TOTAL EXPENDITURE	1,598,624	1,687,806	1,854,917		1,854,917
	TOTAL REVENUE	103,990-	40,760-	29,000-		29,000-
	NET EXPENDITURE	1,494,634	1,647,046	1,825,917		1,825,917

The Regional Municipality of Niagara

DEPARTMENT 7280 POL-FORT ERIE DETACHMENT

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	1,574,498	1,672,618	1,709,942		1,709,942
ADMINISTRATIVE EXPENSES	11,175	5,333	6,370		6,370
MATERIALS, SUPPLIES & UTILITIES	5,655	2,852	13,550		13,550
REPAIRS & MAINTENANCE	2,716	1,654	2,828		2,828
PURCHASED SERVICES & OTHER OPER.EXP.	980	1,117	940		940
CAPITAL EQUIPMENT & RENOVATIONS	3,600	4,232	5,650		5,650
INTERFUNCTIONAL TRANSFERS			115,637		115,637
TOTAL EXPENDITURES	1,598,624	1,687,806	1,854,917		1,854,917
FEES & SERVICE CHARGES	103,990-	40,760-	29,000-		29,000-
TOTAL REVENUES	103,990-	40,760-	29,000-		29,000-
NET EXPENDITURES	1,494,634	1,647,046	1,825,917		1,825,917

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DEPARTMENT 7300 POL-NO.3 DIVISION

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
7305	POL-WELLAND DIVISION HQ	3,995,249	3,801,669	4,558,003		4,558,003
7380	POL-PORT COLBORNE DETACHMENT	1,462,228	1,563,446	1,674,605		1,674,605
	TOTAL EXPENDITURE	5,457,477	5,365,115	6,232,608		6,232,608
	TOTAL REVENUE	0	12,906-	13,136-		13,136-
	NET EXPENDITURE	5,457,477	5,352,209	6,219,472		6,219,472

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DEPARTMENT 7305 POL-WELLAND DIVISION HQ

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
7310	POL-WELLAND ADMINISTRATION	244,366	199,773	294,663		294,663
7320	POL-WELLAND UNIFORM PATROL	2,409,465	2,243,953	2,775,632		2,775,632
7330	POL-WELLAND TRAFFIC INVESTIG	38,850	40,761	81,578		81,578
7340	POL-WELLAND SPECIAL ASSIGN	274,181	407,396	496,943		496,943
7350	POL-WELLAND C.I.B.	1,028,387	909,786	909,187		909,187
7360	POL-WELLAND IDENTIFICATION					
	TOTAL EXPENDITURE	3,995,249	3,801,669	4,558,003		4,558,003
	TOTAL REVENUE	0	7,107-	7,000-		7,000-
	NET EXPENDITURE	3,995,249	3,794,562	4,551,003		4,551,003

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DEPARTMENT 7305 POL-WELLAND DIVISION HQ

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	3,924,809	3,737,824	4,193,989		4,193,989
ADMINISTRATIVE EXPENSES	35,575	33,349	45,715		45,715
MATERIALS, SUPPLIES & UTILITIES	8,416	4,535	30,337		30,337
REPAIRS & MAINTENANCE	7,580	4,835	5,925		5,925
PURCHASED SERVICES & OTHER OPER.EXP.	10,310	4,013	3,600		3,600
CAPITAL EQUIPMENT & RENOVATIONS	8,559	17,113	12,466		12,466
INTERFUNCTIONAL TRANSFERS			265,971		265,971
TOTAL EXPENDITURES	3,995,249	3,801,669	4,558,003		4,558,003
FEES & SERVICE CHARGES		7,107-	7,000-		7,000-
TOTAL REVENUES		7,107-	7,000-		7,000-
NET EXPENDITURES	3,995,249	3,794,562	4,551,003		4,551,003

The Regional Municipality of Niagara

DEPARTMENT 7380 POL-PORT COLBORNE DETACHMENT

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
7381	POL-PORT COLBORNE ADMIN	107,653	106,074	108,139		108,139
7382	POL-PT COLBORNE UNIFORM PATROL	1,144,889	1,173,164	1,321,598		1,321,598
7383	POL-PORT COLBORNE C.I.B.	170,979	173,802	199,161		199,161
7384	POL-PT COLB DAY DUTIES UNIT	38,707	110,406	45,707		45,707
	TOTAL EXPENDITURE	1,462,228	1,563,446	1,674,605		1,674,605
	TOTAL REVENUE	0	5,799-	6,136-		6,136-
	NET EXPENDITURE	1,462,228	1,557,647	1,668,469		1,668,469

The Regional Municipality of Niagara

DEPARTMENT 7380 POL-FORT COLBORNE DETACHMENT

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	1,444,451	1,550,398	1,547,481		1,547,481
ADMINISTRATIVE EXPENSES	8,250	8,230	4,330		4,330
MATERIALS, SUPPLIES & UTILITIES	4,740	429	14,040		14,040
REPAIRS & MAINTENANCE	2,307	1,443	1,700		1,700
PURCHASED SERVICES & OTHER OPER.EXP.	980	415	400		400
CAPITAL EQUIPMENT & RENOVATIONS	1,500	2,531	2,580		2,580
INTERFUNCTIONAL TRANSFERS			104,074		104,074
TOTAL EXPENDITURES	1,462,228	1,563,446	1,674,605		1,674,605
FEES & SERVICE CHARGES		5,799-	6,136-		6,136-
TOTAL REVENUES		5,799-	6,136-		6,136-
NET EXPENDITURES	1,462,228	1,557,647	1,668,469		1,668,469

The Regional Municipality of Niagara

DEPARTMENT 7400 POL-HEADQUARTERS ADMIN

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
7401	POL-ADMIN. EXECUTIVE OFFICE	434,750	409,556	496,253		496,253
7402	POL-HEADQUARTERS ADMIN.	621,768	612,875	655,241	54,175	709,416
7403	POL-OPERATIONS-FIELD SUPPORT	276,722	471,241	4,913,592	20,000	4,933,592
7404	POL-OPERTIONS-FIELD SERVICES	3,102,185	2,760,651	3,772,491		3,772,491
7441	POL-PERSONNEL UNIT	121,499	178,848			
7442	POL-AUDIO VISUAL UNIT	104,484	111,228			
7443	POL-FINANCE UNIT	103,706	99,816			
7444	POL-TRAINING UNIT	383,916	287,316			
7445	POL-ORACLE COMPUTER PROJECT	179,705	52,632			
7451	POL-QUARTER MASTER STORES	473,269	339,720			
7470	POL-COMMUNICATIONS BRANCH	1,811,896	1,738,968			
7480	POL-COMMUNITY SERVICES	505,925	564,228			
	TOTAL EXPENDITURE	8,119,825	7,627,079	9,837,577	74,175	9,911,752
	TOTAL REVENUE	424,995-	309,720-	626,949-		626,949-
	NET EXPENDITURE	7,694,830	7,317,359	9,210,628	74,175	9,284,803

The Regional Municipality of Niagara

DEPARTMENT 7401 POL-ADMIN. EXECUTIVE OFFICE

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	TOTAL
7410	POL-EXECUTIVE OFFICE	434,750	409,556	233,795		233,795
7411	POL-COMPLAINT BUREAU			149,270		149,270
7412	POL-PLANNING & RESEARCH			113,188		113,188
	TOTAL EXPENDITURE	434,750	409,556	496,253		496,253

The Regional Municipality of Niagara

DEPARTMENT 7401 POL-ADMIN. EXECUTIVE OFFICE

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	397,575	377,504	454,131		454,131
ADMINISTRATIVE EXPENSES	13,730	11,279	11,043		11,043
MATERIALS, SUPPLIES & UTILITIES	3,700	2,076	2,302		2,302
REPAIRS & MAINTENANCE	2,508	1,246	600		600
PURCHASED SERVICES & OTHER OPER.EXP.	11,112	13,581	6,750		6,750
FINANCIAL EXPENDITURES	2,000				
CAPITAL EQUIPMENT & RENOVATIONS	4,125	3,870	6,951		6,951
INTERFUNCTIONAL TRANSFERS			14,476		14,476
TOTAL EXPENDITURES	434,750	409,556	496,253		496,253

The Regional Municipality of Niagara

DEPARTMENT 7402 POL-HEADQUARTERS ADMIN.

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	TOTAL
7420	POL-H.Q. ADMINISTRATION			178,980	54,175	233,155
7421	POL-PERSONNEL	135,885	140,210	67,546		67,546
7422	POL-FINANCE	156,871	129,015	105,908		105,908
7423	POL-QUARTERMASTER STORES	329,012	343,650	249,057		249,057
7424	POL-VEHICLE MAINTENANCE			53,750		53,750
	TOTAL EXPENDITURE	621,768	612,875	655,241	54,175	709,416
	TOTAL REVENUE	0		512,949-		512,949-
	NET EXPENDITURE	621,768	612,875	142,292	54,175	196,467

The Regional Municipality of Niagara

DEPARTMENT 7402 POL-HEADQUARTERS ADMIN.

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	566,054	561,523	443,392	54,175	497,567
ADMINISTRATIVE EXPENSES	18,115	16,182	16,325		16,325
MATERIALS, SUPPLIES & UTILITIES	30,563	28,665	521,821		521,821
REPAIRS & MAINTENANCE	865	220	14,450		14,450
PURCHASED SERVICES & OTHER OPER.EXP.	1,450	2,708	388,315		388,315
CAPITAL EQUIPMENT & RENOVATIONS	4,721	3,577	676,222		676,222
INTERFUNCTIONAL TRANSFERS			406,501		406,501
RECOVERIES-INTERFUNCTIONAL TRANSFERS			1,811,785-		1,811,785-
TOTAL EXPENDITURES	621,768	612,875	655,241	54,175	709,416
OTHER REVENUE			164,730-		164,730-
TRANSFERS FROM OTHER FUNDS			348,219-		348,219-
TOTAL REVENUES			512,949-		512,949-

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DEPARTMENT 7402 POL-HEADQUARTERS ADMIN.

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
NET EXPENDITURES	621,768	612,875	142,292	54,175	196,467

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
7430	POL-FIELD SUPPORT	276,722	471,241	195,542		195,542
7431	POL-AUDIO VISUAL			171,802		171,802
7432	POL-TRAINING			293,526		293,526
7433	POL-COMPUTER SERVICES			392,879	20,000	412,879
7434	POL-CENTRAL RECORDS			1,067,506		1,067,506
7435	POL-COMMUNICATIONS BRANCH			2,056,301		2,056,301
7436	POL-COMMUNITY SERVICES			619,592		619,592
7437	POL-SPECIAL PROJECTS			112,944		112,944
7438	POL-AUXILIARY POLICE			3,500		3,500
	TOTAL EXPENDITURE	276,722	471,241	4,913,592	20,000	4,933,592
	TOTAL REVENUE	314,995-	66,024-	110,000-		110,000-
	NET EXPENDITURE	38,273-	405,217	4,803,592	20,000	4,823,592

The Regional Municipality of Niagara

DEPARTMENT 7403 POL-OPERATIONS-FIELD SUPPORT

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	256,322	453,059	3,532,032	20,000	3,552,032
ADMINISTRATIVE EXPENSES	3,320	6,045	86,097		86,097
MATERIALS, SUPPLIES & UTILITIES	6,250	1,476	798,467		798,467
REPAIRS & MAINTENANCE	4,155	2,625	210,125		210,125
PURCHASED SERVICES & OTHER OPER.EXP.	6,000	2,670	27,802		27,802
FINANCIAL EXPENDITURES			2,500		2,500
CAPITAL EQUIPMENT & RENOVATIONS	675	5,366	128,153		128,153
INTERFUNCTIONAL TRANSFERS			128,416		128,416
TOTAL EXPENDITURES	276,722	471,241	4,913,592	20,000	4,933,592
FEES & SERVICE CHARGES			110,000-		110,000-
OTHER REVENUE	314,995-	66,024-			
TOTAL REVENUES	314,995-	66,024-	110,000-		110,000-

The Regional Municipality of Niagara

DEPARTMENT 7403 POL-OPERATIONS-FIELD SUPPORT

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET - EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET - CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET - TOTAL
NET EXPENDITURES	38,273-	405,217	4,803,592	20,000	4,823,592

The Regional Municipality of Niagara

DEPARTMENT 7404 POL-OPERTIONS-FIELD SERVICES

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	TOTAL
7450	POL-FIELD SERVICES	91,692	75,247	375,913		375,913
7452	POL-DUTY OFFICERS	1,946,393	1,684,716	254,100		254,100
7453	POL-EMERGENCY SERVICES			806,464		806,464
7454	POL-OSSB DRUG ENFORCEMENT			243,124		243,124
7455	POL-MOBILE SUPPORT			311,207		311,207
7456	POL-SPECIAL INVESTIGATIONS			204,866		204,866
7457	POL-AUTO THEFT UNIT			99,575		99,575
7458	POL-OPERATIONAL SERVICES UNIT			222,801		222,801
7459	POL-CENTRAL I.D.			890,954		890,954
7460	POL-INTELLIGENCE UNIT	1,064,100	1,000,688	363,487		363,487
	TOTAL EXPENDITURE	3,102,185	2,760,651	3,772,491		3,772,491
	TOTAL REVENUE	110,000-	243,696-	4,000-		4,000-
	NET EXPENDITURE	2,992,185	2,516,955	3,768,491		3,768,491

The Regional Municipality of Niagara

DEPARTMENT 7404 POL-OPERTIONS-FIELD SERVICES

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	1,129,606	1,084,152	3,160,139		3,160,139
ADMINISTRATIVE EXPENSES	2,230	1,773	108,500		108,500
MATERIALS, SUPPLIES & UTILITIES	652,592	438,236	120,125		120,125
REPAIRS & MAINTENANCE	31,436	40,759	12,870		12,870
PURCHASED SERVICES & OTHER OPER.EXP.	400,521	282,402	102,142		102,142
CAPITAL EQUIPMENT & RENOVATIONS	560,500	588,033	33,516		33,516
INTERFUNCTIONAL TRANSFERS	325,300	325,296	235,199		235,199
TOTAL EXPENDITURES	3,102,185	2,760,651	3,772,491		3,772,491
FEES & SERVICE CHARGES	110,000-	103,632-	4,000-		4,000-
OTHER REVENUE		140,064-			
TOTAL REVENUES	110,000-	243,696-	4,000-		4,000-
NET EXPENDITURES	2,992,185	2,516,955	3,768,491		3,768,491

The Regional Municipality of Niagara

DEPARTMENT 7600 POL-BUILDING ACCOMODATIONS

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
7601	POL-NIAGARA FALLS BUILDING	255,318	258,319	262,247		262,247
7602	POL-ST CATHARINES/68 CHURCH	1,159,811	1,159,812	1,328,484		1,328,484
7603	POL-FORT ERIE BUILDING	31,760	31,760	31,884		31,884
7604	POL-GRIMSBY BUILDING	29,500	29,501	32,386		32,386
7605	POL-NIAG-ON-THE-LAKE BUILDING	3,025	3,025	3,085		3,085
7606	POL-PORT COLBORNE BUILDING	53,627	53,629	105,960	6,625	112,585
7607	POL-THOROLD BUILDING	23,180	23,180	26,065		26,065
7608	POL-WELLAND BUILDING	167,325	167,326	155,568		155,568
7610	POL-SMITHVILLE BUILDING	6,293	6,292	6,380		6,380
7612	POL-Q.M.STORES-11 NEILSON SST	34,103	38,988	25,598		25,598
7614	POL-TACTICAL BLDG-15A NIELSON	16,700	21,279	23,217		23,217
	TOTAL EXPENDITURE	1,780,642	1,793,111	2,000,874	6,625	2,007,499

The Regional Municipality of Niagara

DEPARTMENT 7600 POL-BUILDING ACCOMODATIONS

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
FINANCIAL EXPENDITURES	60,489	60,489	60,489		60,489
INTERFUNCTIONAL TRANSFERS	1,720,153	1,732,622	1,940,385	6,625	1,947,010
TOTAL EXPENDITURES	1,780,642	1,793,111	2,000,874	6,625	2,007,499

The Regional Municipality of Niagara

DEPARTMENT 7800 POL-FRINGE BENEFITS

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
7810	POL-FRINGE BENEFITS	5,310,001	5,515,801	5,757,338	10,044	5,767,382
	TOTAL EXPENDITURE	5,310,001	5,515,801	5,757,338	10,044	5,767,382

The Regional Municipality of Niagara

DEPARTMENT 7800 POL-FRINGE BENEFITS

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	4,928,779	5,070,808	5,278,518	10,044	5,288,562
ADMINISTRATIVE EXPENSES		63,996	78,820		78,820
INTERFUNCTIONAL TRANSFERS	381,222	380,997	400,000		400,000
TOTAL EXPENDITURES	5,310,001	5,515,801	5,757,338	10,044	5,767,382

The Regional Municipality of Niagara

DEPARTMENT 7900 POL-POLICE COMMISSION

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
7900	POLICE COMM 87 BUDGET ONLY	419,669	436,536			
7901	POL-POLICE COMMISSION			293,888		293,888
7902	POL-LICENSING DEPARTMENT			147,156	46,503	193,659
	TOTAL EXPENDITURE	419,669	436,536	441,044	46,503	487,547
	TOTAL REVENUE	85,000-	90,108-	103,013-	30,000-	133,013-
	NET EXPENDITURE	334,669	346,428	338,031	16,503	354,534

The Regional Municipality of Niagara

DEPARTMENT 7900 POL-POLICE COMMISSION

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	255,818	240,504	255,989	37,165	293,154
ADMINISTRATIVE EXPENSES	26,009	28,668	28,928	700	29,628
MATERIALS, SUPPLIES & UTILITIES	11,543	9,324	11,575	738	12,313
REPAIRS & MAINTENANCE	325	708	402		402
PURCHASED SERVICES & OTHER OPER.EXP.	114,674	155,040	130,637		130,637
FINANCIAL EXPENDITURES				7,900	7,900
CAPITAL EQUIPMENT & RENOVATIONS	10,900	1,764	13,113		13,113
INTERFUNCTIONAL TRANSFERS	400	528	400		400
TOTAL EXPENDITURES	419,669	436,536	441,044	46,503	487,547
FEES & SERVICE CHARGES	75,000-	90,108-	90,000-	30,000-	120,000-
TRANSFERS FROM OTHER FUNDS	10,000-		13,013-		13,013-
TOTAL REVENUES	85,000-	90,108-	103,013-	30,000-	133,013-

The Regional Municipality of Niagara

DEPARTMENT 7900 POL-POLICE COMMISSION

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
NET EXPENDITURES	334,669	346,428	338,031	16,503	354,534

STATEMENT OF FUNCTION:

1. To alert, assemble, co-ordinate and control multi-municipal fire department response to major fires and emergencies.
2. To develop and maintain plans and procedures to deal with major fires and emergencies within the Region.
3. To advise Emergency Measures Operations and all Regional Departments on all fire related matters affecting Regional operations.
4. To respond and assist as a member of the Regional Emergency Operations Control team.
5. To serve as a member of the "911" Emergency Telephone Number Committee.

GOALS & OBJECTIVES:

1. To arrange for and conduct a Regional Fire Prevention School.
2. To arrange for and conduct a Hazardous Materials Incident Control School.
3. To update the Fire Emergency Plan for the Region of Niagara and ensure distribution to all municipalities.

The Regional Municipality of Niagara

DEPARTMENT FIRE CO-ORDINATOR
COST CENTRE 1680 FIRE CO-ORDINATOR

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
PERSONNEL COSTS	2,636	2,304	2,636		2,636
ADMINISTRATIVE EXPENSES	630	20	630		630
MATERIALS, SUPPLIES & UTILITIES	118	156	118		118
REPAIRS & MAINTENANCE	300		2,106		2,106
TOTAL EXPENDITURES	3,684	2,480	5,490		5,490

DEBT CHARGES

The Regional Municipality of Niagara

DEPARTMENT: - DEBT CHARGES

COST CENTRE: 1663 - DEBT CHARGES

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET - EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET - CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET - TOTAL
FINANCIAL EXPENDITURES	17,011,954	16,950,162	17,807,502		17,807,502
RECOVERIES-INTERFUNCTIONAL TRANSFERS	13,338,841-	13,463,513-	13,594,849-		13,594,849-
TOTAL EXPENDITURES	3,673,113	3,486,649	4,212,653		4,212,653

The Regional Municipality of Niagara

DEPARTMENT DEBT CHARGES
COST CENTRE 1663 DEBT CHARGES

ACCT NUME	ACCOUNT DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	TOTAL
3421	DEBT REPAYMENT-ROADS	2,065,551	2,032,850	2,097,768		2,097,768
3422	DEBT REPAYMENT-HOMES	341,199	273,669	737,207		737,207
3423	DEBT REPAYMENT-POLICE	936,014	878,396	1,156,970		1,156,970
3424	DEBT REPAYMENT-MUNICIPAL BLDG	1,074,998	1,049,384	1,165,955		1,165,955
3425	DEBT REPAYMENT-HOSPITALS	7,985	7,985			
3426	DEBT REPAYMENT-CHILDREN'S AID	44,262	43,760	44,456		44,456
3427	DEBT REPAYMENT-TILE DRAIN	663,534	691,628	661,272		661,272
3428	DEBT REPAYMENT-SHLN PROPERTY	190,411	369,956	197,172		197,172
3429	DEBT REPAYMENT-MUNICIP'S	11,465,914	11,382,947	11,482,268		11,482,268
3430	DEBT REPAYMENT-NIAG.S.BD.ED	82,968	82,968	83,693		83,693
3431	DEBT REPAYMENT-GEN GOV'T EQUIP	139,118	136,119	167,267		167,267
3432	DEBT REPAYMENT-WELL CTY RCSS			13,474		13,474
	TOTAL EXPENDITURE	17,011,954	16,950,162	17,807,502		17,807,502
5150	DEBT CHARGES-ALLOCATION	936,014-	936,014-	1,156,970-		1,156,970-
5210	DEBT CHARGES RECOVERY-MUN GEN	11,465,914-	11,382,949-	11,482,268-		11,482,268-
5220	DEBT CHARGES RECOV-MUN TIL/DR	663,534-	691,626-	661,272-		661,272-
5230	DEBT CHARGES RECOV-MUN SHRLIN	190,411-	369,956-	197,172-		197,172-
5240	DEBT CHARGES RECOV-N.S.BD ED	82,968-	82,968-	83,693-		83,693-
5250	DEBT CHGS RECOV-WELL CTY RCSS			13,474-		13,474-
	TOTAL RECOVERY	13,338,841-	13,463,513-	13,594,849-		13,594,849-
	SUBTOTAL EXPENDITURE	3,673,113	3,486,649	4,212,653		4,212,653
	NET EXPENDITURE	3,673,113	3,486,649	4,212,653		4,212,653

OTHER

The Regional Municipality of Niagara

DEPARTMENT 1660 SPECIAL LEVIES & GRANTS

SUM NUM	SUMMARY DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
1661	STATUTORY LEVIES	841,725	1,010,076	888,917		888,917
1662	PERMISSIVE GRANTS	473,602	568,440	425,869		425,869
	TOTAL EXPENDITURE	1,315,327	1,578,516	1,314,786		1,314,786

The Regional Municipality of Niagara

DEPARTMENT 1660 SPECIAL LEVIES & GRANTS
COST CENTRE 1661 STATUTORY LEVIES

ACCT NUME	ACCOUNT DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	1988 CURRENT BUDGET TOTAL
3502	GRANTS-PROTECTION	840,725	1,008,876	887,917		887,917
3507	GRANTS-AGRICULTURAL	1,000	1,200	1,000		1,000
	TOTAL EXPENDITURE	841,725	1,010,076	888,917		888,917
	NET EXPENDITURE	841,725	1,010,076	888,917		888,917

The Regional Municipality of Niagara

DEPARTMENT 1660 SPECIAL LEVIES & GRANTS
COST CENTRE 1662 PERMISSIVE GRANTS

ACCT NUMB	ACCOUNT DESCRIPTION	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING SERVICE LEVEL	1988 CURRENT BUDGET CHANGE OF SERVICE LEVEL	TOTAL
3503	GRANTS-HEALTH	165,500	198,600	171,496		171,496
3504	GRANTS-SOCIAL	8,500	10,200	8,882		8,882
3505	GRANTS-RECREATION/CULTURE	80,350	96,420	5,702		5,702
3506	GRANTS-TOURIST & INFORMATION	172,884	207,576	191,335		191,335
3507	GRANTS-AGRICULTURAL	46,368	55,644	48,454		48,454
	TOTAL EXPENDITURE	473,602	568,440	425,869		425,869
	NET EXPENDITURE	473,602	568,440	425,869		425,869

	1987 BUDGET	1987 ACTUAL	1988 BUDGET
STATUATORY LEVY:			
Nia.North Agriculture Office	500	500	500
Nia.South Agriculture Office	500	500	500
Nia.Pen. Conservation Auth.	840,725	840,725	887,917
Total Statuatory Levy	841,725	841,725	888,917

The Regional Municipality of Niagara

1988 STATUTORY LEVIES AND GRANTS

	1987 BUDGET	1987 ACTUAL	1988 BUDGET
PERMISSIVE GRANTS:			
C.N.I.B.	5,500	5,500	5,748
Salvation Army	8,500	8,500	8,882
Regional Tourist Council	127,612	126,709	161,305
Nia.North & South Fed. of Agriculture (North 60%; South 40%)	46,368	46,368	48,454
Festival Country	14,772	14,772	14,805
Carousel Players	4,500	4,500	4,702
Nia. Pen. Rehab Centre	160,000	160,000	160,000
Brock University	75,000	75,000	
Information Niagara	5,000	5,000	5,225
Niagara Children's Chorus	850	850	
Welland Canals Society	25,500	25,500	
Cdn. Hearing Society			5,748
Wine Council of Ontario			10,000
Welland's Festival of Arts			1,000
Total Permissive Grants	473,602	472,699	425,869
Total Grants	1,315,327	1,314,424	1,314,786

SEWAGE WORKS SYSTEM OPERATIONS

Pollution Control Section:

STATEMENT OF FUNCTIONS:

1. To operate and maintain the sewage trunk sewers, pumping stations, forcemains and the treatment facilities.
2. To regulate sewage discharges from industries through the enforcement of Niagara's sewer-use by-law.

GOALS AND OBJECTIVES:

1. To ensure that discharges from the treatment facilities meet the requirements of the various regulating bodies.
2. To install, repair and maintain all treatment equipment and works for reliable operation of pollution control systems.
3. To maintain adequate staffing for effective and efficient administration, supervision, operation and maintenance.

The Regional Municipality of Niagara

DEPARTMENT 4000 PUBLIC WORKS DEPARTMENT
COST CENTRE 5400 POLLUTION CONTROL DIVISION

		1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
3406	DEBENTURE ISSUE EXPENSES	33,000	47,000	157,000		157,000
3435	DEBT REPAYMENT-SEWER WORKS-GEN	4,517,477	4,417,477	4,944,842		4,944,842
3436	DEBT REPAYMENT-SEWER WORKS-MOE	3,880,400	3,104,000	3,104,000		3,104,000
3634	TR-RESERVE CAP LVY SEWER WORKS	2,492,000	2,492,000	2,912,000		2,912,000
3637	TR-RESERVE REF DEB SEWER WORKS	133,044	133,044	152,000		152,000
3642	TR-RESERVE SEWER DEBT STAB.	393,927	1,403,618	1,574,356		1,574,356
5401	PLANT OPERATIONS	9,117,552	8,199,682	9,398,600	151,421	9,550,021
	TOTAL EXPENDITURES	20,567,400	19,796,821	22,242,798	151,421	22,394,219
6020	TAX REVENUE-SPEC/PURP.-SEWAGE	18,921,400-	18,921,400-	20,541,979	151,421	20,693,400-
6230	GENERAL SUPPORT GRANT	1,150,000-	1,184,309-	1,206,319-		1,206,319-
6677	SEWAGE SURCHARGE	450,000-	450,000-	450,000-		450,000-
6720	PROCEEDS-DISPOSALE OF PROPERTY	46,000-		44,500-		44,500-
	TOTAL REVENUE	20,567,400-	20,555,709-	22,242,798	151,421	22,394,219-
	NET TOTALS		758,888-			

WATERWORKS SYSTEM OPERATIONS

Water Section:

STATEMENT OF FUNCTION:

1. To produce, treat, pump and the trunk transmission and storage of water and its metered supply at suitable locations to the Area Municipalities.

GOALS & OBJECTIVES

1. To provide effective and efficient water service as identified by the community and as required by regulatory agencies, within the limits of financial resources.
2. To ensure that water does not contain any disease causing organisms or hazardous concentrations of toxic chemicals or radioactive substances. Fluoride ion enhancement where mandated.
3. To maintain and repair the treatment, pumping, storage and distribution works and properties for the reliable operation of the water systems.
4. To control taste, odour, turbidity and colour to produce water that is aesthetically acceptable and pleasant to drink.
5. To maintain adequate staffing for effective and efficient administration, supervision, operation and maintenance. Encourage and promote the development of the human resources.

The Regional Municipality of Niagara

DEPARTMENT 4000 PUBLIC WORKS DEPARTMENT
COST CENTRE 5700 WATER WORKS DIVISION

	1987 APPROVED BUDGET	1987 PROJECTED ACTUAL	1988 CURRENT BUDGET EXISTING LEVEL OF SERVICE	1988 CURRENT BUDGET CHANGE OF LEVEL OF SERVICE	1988 CURRENT BUDGET TOTAL
3406 DEBENTURE ISSUE EXPENSES	25,000	17,600			
3437 DEBT REPAYMENT-WATER WORKS-GEN	4,249,061	4,166,060	4,510,827		4,510,827
3438 DEBT REPAYMENT-WATER WORKS-MOE	1,923,525	1,755,000	1,755,000		1,755,000
3635 TR-RESERVE CAP LVY WATER WORKS	2,614,500	2,730,000	3,024,000		3,024,000
3638 TR-RESERVE REF DEB WATER WORKS	74,028	74,028	83,000		83,000
3643 TR-RESERVE WATER DEBT STAB.	68,959-	707,298	175,351		175,351
5700 PLANT OPERATIONS	5,190,136	5,150,529	5,424,757	73,861	5,498,618
TOTAL EXPENDITURES	14,007,291	14,600,515	14,972,935	73,861	15,046,796
6030 TAX REVENUE-SPEC/PURP.-WATER	13,147,200-	13,728,000-	14,028,539-	70,861	14,099,400-
6230 GENERAL SUPPORT GRANT	776,600-	778,714-	873,000-		873,000-
6715 PROCEEDS-LICENSES/PERMITS	8,700-	11,550-	11,412-		11,412-
6716 MISCELLANEOUS REVENUE	48,741-	51,381-	51,814-		51,814-
6720 PROCEEDS-DISPOSALE OF PROPERTY	12,000-	17,000-			
6740 PROCEEDS-RENT/CONC/FRANCH	14,050-	13,870-	8,170-	3,000	11,170-
TOTAL REVENUE	14,007,291-	14,600,515-	14,972,935-	73,861	15,046,796-
NET TOTALS					